



GO INTERNATIONAL

From Disruption to Resilience:
Navigating Global Supply Chain Risks

11 May 2026



WELCOME ADDRESS

Cindy Tereba
CTO & Director International Affairs
Chamber of Commerce



KEYNOTE SPEECH

The new supply chain risk landscape

Philippe Strebler
Head of Sustainability
CERATIZIT Group

Tooling a Sustainable Future

From disruption to resilience: navigating global supply chain risks

Chamber of Commerce, May 11th 2026



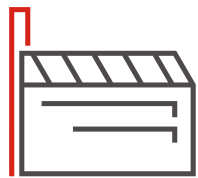
Empowering Industries with Tungsten Carbide

100+ years

of innovation
in hard materials



7,000
employees



HQ in Mamer, Luxembourg

30 production sites



1.5 bn
turnover



In 2002, we merged
**from two carbide
pioneers ...**

**Metallwerk
Plansee TIZIT**

Founded 1921 in
Reutte, Austria

CERAMETAL

founded 1931 in
Bereldange, Luxembourg



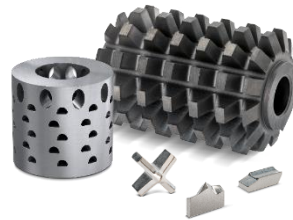
Our Four Divisions

For Excellence throughout the Entire Production Chain



Cutting Tool Solutions

Expert for machining and full-range supplier of high-quality tool systems.



Hard Material Solutions

High-quality components for production processes, tool manufacturing and wear protection.



Global Tungsten & Powders

Develops, manufactures, and supplies refractory **metal powders** such as tungsten, tungsten carbide, and cobalt.



Cutting Tool Solutions (Private Label)

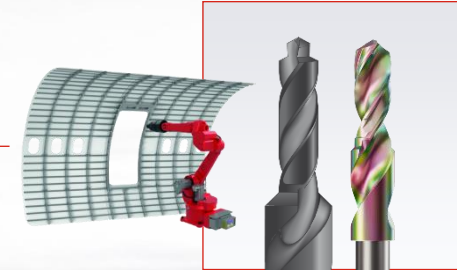
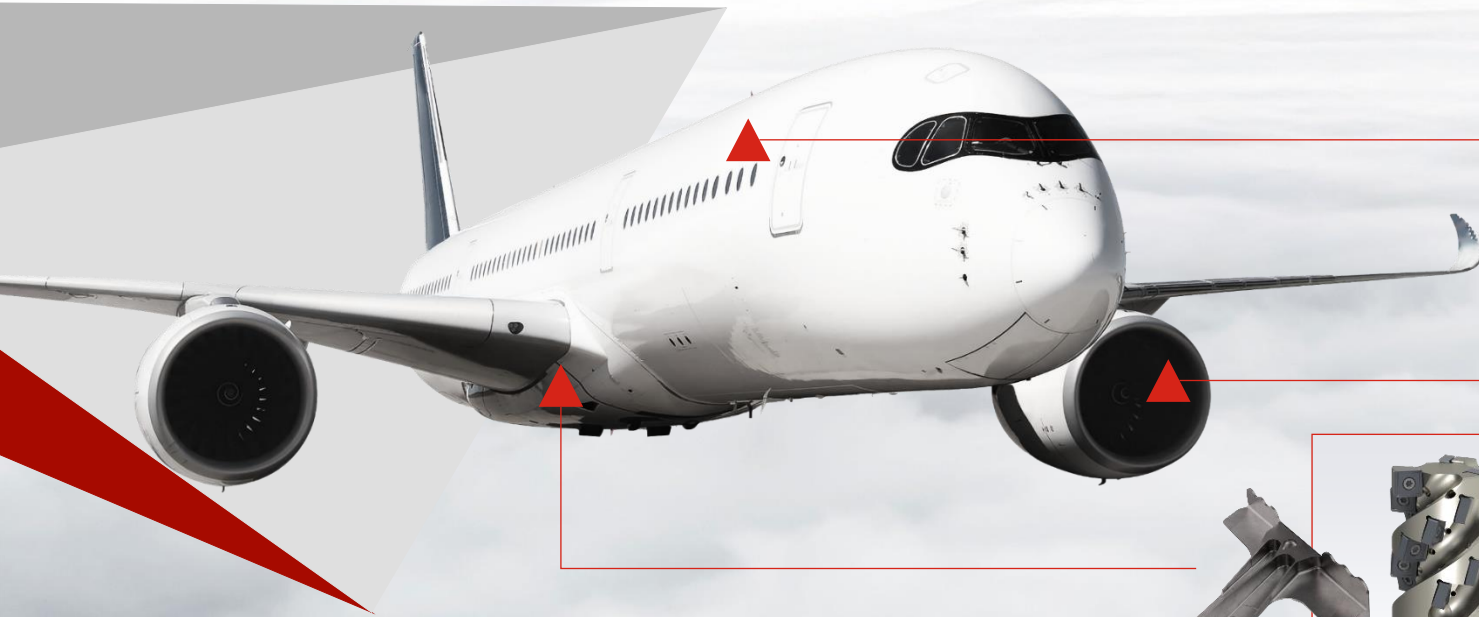
Customized and standard solutions for **private label** toolmakers and suppliers.

When you board a plane ...

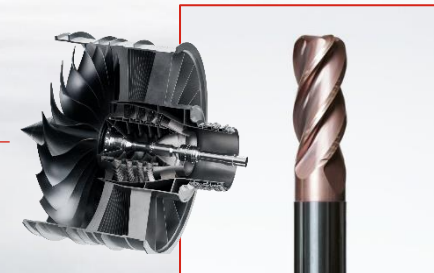
what do you see?

You probably see just a plane and think of a vacation or work trip.

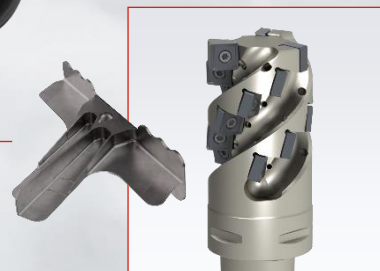
But **we** look beyond the surface to see what the plane
is made of – something that wouldn't exist without
being precisely **shaped by a tungsten carbide tool.**



Assembly



Turbine
Compressor



Titanium
Aerostructure

From sustainable to resilient supply chain



**Sustainability
is not a goal,
it's a mission**



Driving Sustainability Actions

The Plansee Group has defined **four key sustainability focus areas** with the greatest impact on our business success and environmental and social responsibilities, which are supported and validated by the results of the recent **double materiality analysis**.



Production

Material & resource efficiency in production



Procurement

Environmental and social aspects in the supply chain



People

Provide an attractive workplace



Products

Sustainable product and technology innovation

Highlights



EcoVadis

CERATIZIT has received the EcoVadis Platinum Medal, ranking among the top 1% of companies worldwide for sustainability.

RMAP

GTP, the Plansee Group's internal supplier of tungsten powders and semi-finished tungsten products was certified as a **Responsible Minerals Assurance Process (RMAP)** conformant smelter by the Responsible Minerals Initiative (RMI), thus complying with American and European regulations.



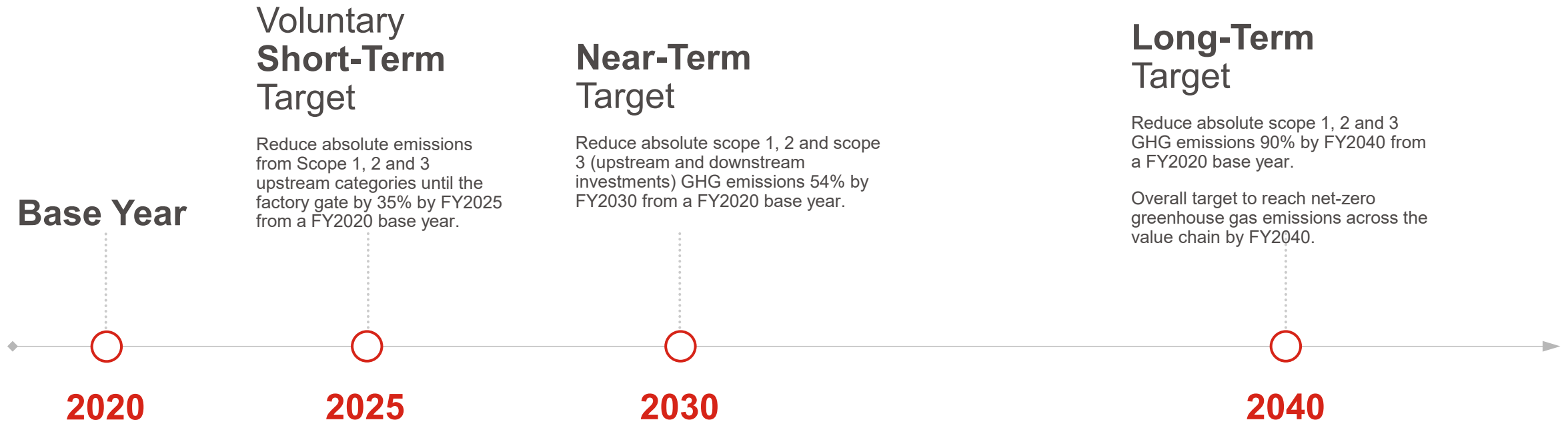
CDP

CERATIZIT earned a CDP rating of **B for Climate Change** and **B- for Water Security** in 2025, underscoring our commitment to sustainability. These scores reflect progress in cutting emissions, managing water resources, and embedding sustainable practices. We aim to achieve even higher standards as part of our long-term strategy.

Our Decarbonisation Plan



CERATIZIT's commitment to these **SBTi-validated science-based targets** reflects a credible and measurable approach to **company-wide emissions reduction**.



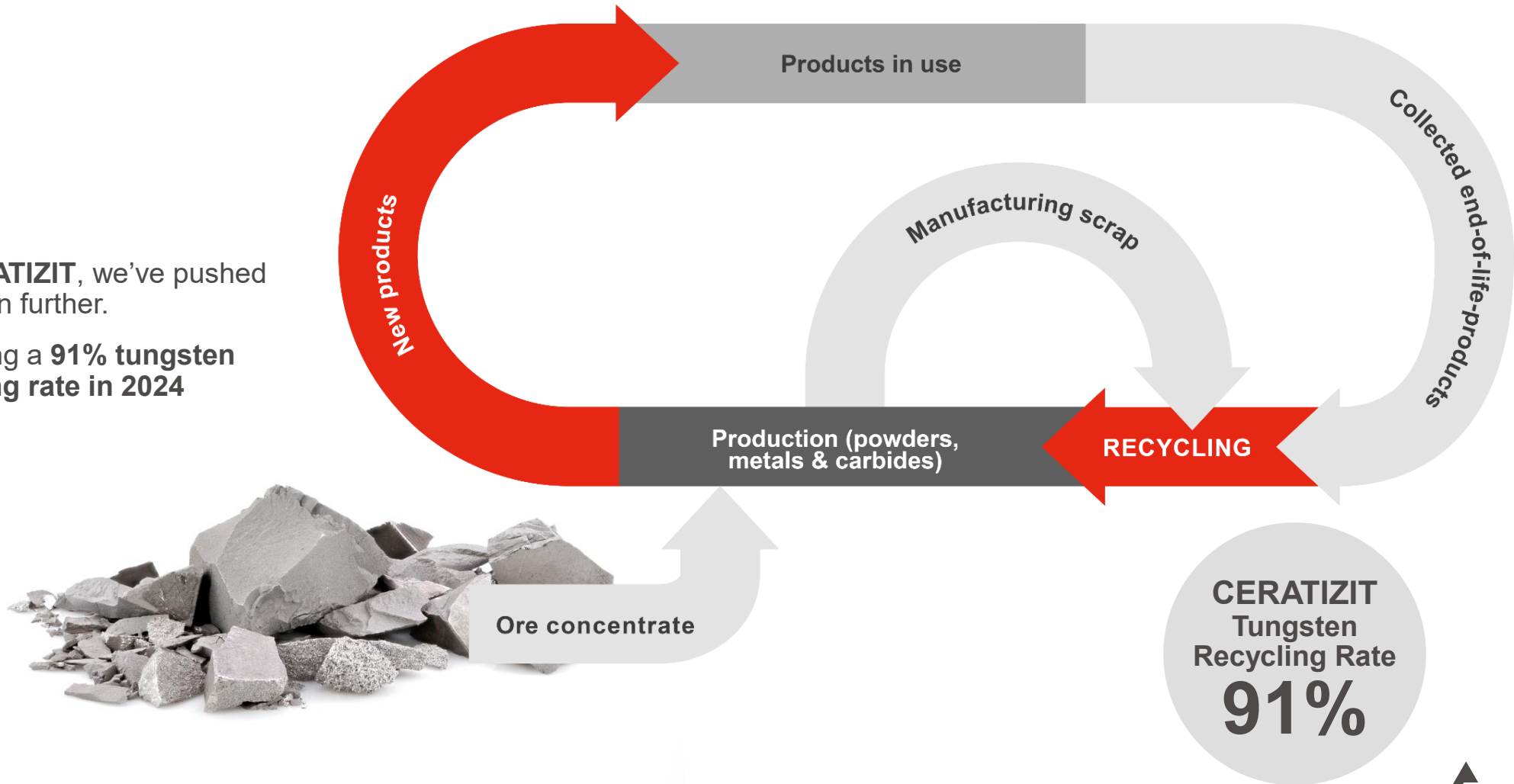
CERATIZIT voluntarily compensated the remaining GHG emissions from Scope 1 and 2 with certified projects following the highest standards since March 2025.

Let's start with recycling

Across the Plansee Group, 88% of tungsten is sourced from secondary raw material.

At **CERATIZIT**, we've pushed that even further.

Achieving a **91% tungsten recycling rate in 2024**



Key take aways

- ▲ From our **Sustainability leadership** position, we became **the most resilient western player** in our market
- ▲ **Side benefits** from high recycling rate **are numerous**
- ▲ Scrap collection is becoming the next “battlefield”



Tooling a Sustainable Future

From disruption to resilience: navigating global supply chain risks

Chamber of Commerce, May 11th 2026



PANEL DISCUSSION

Designing and protecting international supply chains

PANEL DISCUSSION

Designing and protecting international supply chains



Daniel Kohl

Director

Cluster for Logistics



Philipp Regert

Head of Supply Chain

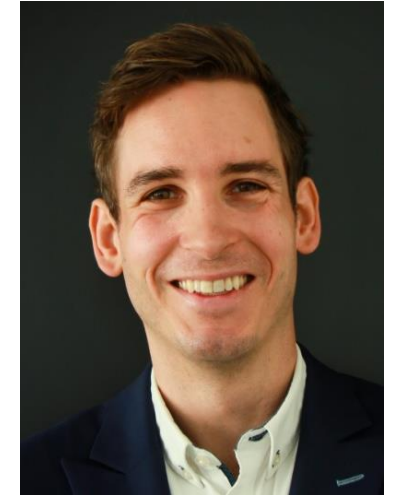
B Medical Systems



Marco Feiten

Co-Founder & Managing
Director

Scrioo



Tim Mercier

Head of Risk Consulting
BeLux

Marsh

A resilient supply chain powering 100+ medical-grade devices enabling life-saving care worldwide



~400 Suppliers
in 25+ Countries

85% European Suppliers



Vaccine Cold Chain Solutions



Medical Refrigeration Solutions



Blood Management Solutions

~20,000m²
Total Production Footprint

500K+ Units installed across 170+ countries

350M+ Children Vaccinated across the world using B Medical Systems' products



We ensure resilience through proactiveness, digitalization and agility



Our Strategy

1

Risk Diversification

We ensure our supply chain is diversified

- **Supplier diversification** (dual sourcing and scorecard monitoring)
- **Inventory management** (min safety stocks and re-order point)
- **Contingency logistics partners**

2

Digital Visibility and Analytics

Our dashboards help us control the critical bottlenecks

- **Dashboards** (enhanced visibility, real time tracking)
- **Analytical and informed decision making** (via internal ERP/CRM systems and AI insights)
- **End to end traceability**

3

Agility and Planning Process

Agile, cross functional coordination

- **Scenario & contingency planning**
- **Fast decision cycles**
- **Cross functional and flexible task forces**



scrio

Risk Intelligence on
Stakeholders and Topics
Impacting Your Business

www.scrioo.com

May 2026

Who We Help & How

One Insight, Many Perspectives

Stakeholder Monitoring:

Track thousands of suppliers and customers worldwide for financial, legal, ESG, operational, cyber and other risks as well as significant developments or news. From backward due diligence to continuous monitoring.

Topic Monitoring:

Stay ahead of new regulations and major market shifts impacting your business.



Scorio connects teams across departments with shared, actionable risk intelligence

All-in-One Risk & News Monitoring



Sanctions & Watchlists

- Global sanctions list monitoring
- Watchlist entries
- Export Control violations
- State-owned entity risks

8+ topics



Financial Risks

- Insolvency & credit downgrades
- Accounting irregularities
- Market & liquidity stress
- Stock price shocks

12 topics



Legal Risks

- Court & regulatory proceedings
- Compliance violations
- Contractual disputes
- Antitrust actions

8 topics



ESG Risks

- Environmental violations
- Human & labor rights
- Supply chain transparency
- Corruption & bribery

25+ topics



Operational & Geopolitical

- Production & supply disruptions
- Logistics failures
- Trade restrictions & tariffs
- Geopolitical instability

12 topics



Cyber & IT Risks

- Data breaches & leaks
- Security vulnerabilities
- Cyberattacks on partners
- IT system failures

4 topics



Reputational Risks

- Critical media coverage
- PR crises & controversies
- Social media shitstorms
- Stakeholder criticism

5 topics



Relevant News

- M&A and new partnerships
- Market expansions
- Leadership changes
- Business opportunities

8 topics

Solution

scrioo Risk Intelligence Platform

Clarity from Billions of Signals

Our AI Risk Agents turn billions of global data points into short, actionable insights - cutting through noise so decision-makers can act. Fast.

The screenshot displays the Scrioo Risk Intelligence Platform interface. At the top, there are navigation tabs: OVERVIEW (selected), STAKEHOLDERS, AI ASSISTANT, AI TRAINING, and ARCHIVE. A user profile icon 'SP' is in the top right. On the left, a sidebar contains 'Quick Actions' and 'Filters'. The 'Filters' section includes: 'Date' (with a calendar icon and a range from 30/04/2025 to 07/05/2025), 'Status' (Open and Progress), 'Score' (a color scale from -100 to 100), 'Categories' (ESG, Financial, Geopolitics), and 'Contact'. The main area shows a table of 38 events. The table has columns for Date, Score, Description, Category, Location, Stakeholder, Status, and Menu. The events listed are:

Date	Score	Description	Category	Location	Stakeholder	Status	Menu
May 5, 2026	-85	China Nonferrous Subsidiary Faces \$80bn Lawsuit Aft...	ESG Pollution from mismanaged wast...	City Country Chambishi ZMB	Supplier NISC Africa Mining Plc	OPEN	
May 1, 2026	-78	Brazilian Labor Court Orders Ambev to End Outsourcin...	ESG Poor working conditions	City Country São Paulo BRA	Supplier AMBEV S.A.	OPEN	
May 5, 2026	-57	Former Milieudefensie Director Donald Pols Joins Tata...	ESG Critical NGO communication	City Country Velsen-Noord NLD	Supplier Tata Steel Europe Limited	OPEN	
May 5, 2026	-56	Calls to Expand Probe into PTPN I Asset Sale Corruption...	ESG Corruption & bribery	City Country Purwokerto IDN	Supplier PT Perkebunan Nusantara IX	OPEN	
Apr 30, 2026	-49	Tata Steel Europe Challenges Indian GST Claim on 2017...	Legal Fine	City Country Velsen-Noord NLD	Supplier Tata Steel Europe Limited	OPEN	
May 5, 2026	-45	Fuji Oil Holdings Shares Surge to \$22.25 Amid Extremel...	Financial Liquidity & credit distress	City Country Osaka JPN	Supplier Fuji Oil Holding Inc.	OPEN	
Apr 30, 2026	-44	Codelco Shareholders Urge Modernization of Law 19.1...	Financial Liquidity & credit distress	City Country Santiago CHL	Supplier CODELCO AUSTRALIA PTY...	OPEN	
Apr 30, 2026	-35	EU Recycled-Content Rules and Carbon Border...	Legal Fine	City Country Velsen-Noord NLD	Supplier Tata Steel Europe Limited	OPEN	
May 1, 2026	-34	Serbia's NIS Group Posts Q1 2026 EBITDA of 11 Billion...	Operations Political issue	City Country Novi Sad SRB	Supplier NIS	OPEN	

Global Risk Intelligence

Scrioo is an AI-powered risk intelligence platform that tracks stakeholders and key topics worldwide.

Instant Alerts, Zero Blind Spots

With real-time alerts, transparent scoring, and seamless team collaboration, Scrioo ensures you never miss a critical risk.



MARCO FEITEN
Managing Director & Co-Founder

Let's connect on
LinkedIn!



Contact

+352 27 52 16 82
contact@scrioo.com

scrioo S.à r.l.
2, Kofferschmattsgaessel
L-6742 Grevenmacher
www.scrioo.com



Helping businesses **act with confidence**
in an unpredictable world.

www.scrioo.com

We are Marsh

Marsh is a global professional services firm helping clients navigate complexity and seize opportunities with market-leading, specialized capabilities across risk, reinsurance and capital, people and investments, and management consulting.

Market-leading expertise across:
Risk | Strategy | People

130+
countries
with clients

90,000+
global
colleagues

\$26.5B+
annual
revenue¹

123rd
largest company
in S&P 500 on
market cap²

Global Events

Key events reshaping and disrupting supply chains worldwide



CLUSTER FOR LOGISTICS

Daniel Kohl

Director

Cluster for Logistics A.s.b.l.

Luxembourg

Follow us on: 





PITCHING SESSION

The support you can get
to navigate risks when going international



HUMAN RIGHTS PACT

Sabrina Kohn

Senior Sustainability Advisor

House of Sustainability

National Pact on Business and Human Rights

HOUSE OF _____
SUSTAINABILITY

powered by the Luxembourg Chamber of Commerce

LU  EMBOURG

PACTE NATIONAL
ENTREPRISES ET
DROITS DE L'HOMME

National Pact on Business and Human Rights

- A voluntary commitment
- by organisations
- wishing to implement due diligence in human rights
- through the United Nations Guiding Principles.

→ An initiative jointly managed by the Chamber of Commerce through its House of Sustainability and the Ministry of Foreign and European Affairs, Defence, Cooperation and Foreign Trade.

LU  **EMBOURG**

**PACTE NATIONAL
ENTREPRISES ET
DROITS DE L'HOMME**

Considérant

■ les Plans d'action nationaux du Luxembourg pour la mise en œuvre des Principes directeurs des Nations Unies relatifs aux entreprises et aux droits de l'Homme (PAN 2018-19 et PAN 2020-2022), y compris les propositions respectives exprimées par les parties prenantes,

Considérant

■ l'Agenda 2030 et les 17 Objectifs de développement durable des Nations Unies, la loi du 23 juillet 2016 concernant la publication d'informations non financières et d'informations relatives à la diversité par certaines grandes entreprises et certains groupes, les Principes relatifs aux droits des enfants et aux entreprises de l'UNICEF,

■ la Recommandation CM/Rec(2016) sur les droits de l'homme et les entreprises du Conseil de l'Europe, la Déclaration de principe tripartite sur les entreprises multinationales et la politique sociale de l'Organisation internationale du travail (OIT),

■ les Principes directeurs de l'OCDE à l'intention des entreprises multinationales,

■ la recommandation de l'Union des Entreprises Luxembourgeoises (UEL) et de la House of Sustainability aux entreprises de s'engager aux termes du présent Pacte national « Entreprises et droits de l'Homme ».

L'organisation

représentée par _____

déclare sa volonté et sa détermination de faire appliquer les Principes directeurs des Nations Unies relatifs aux entreprises et aux droits de l'Homme, dans son organisation et dans sa chaîne de valeur économique, et elle s'engage à :

■ sensibiliser son personnel, à tous les niveaux de sa structure de gouvernance interne, et ses parties prenantes à la protection des droits de l'Homme en entreprise,

■ nommer un(e) responsable des droits de l'homme dans son organisation, doté(e) de l'autorité, des compétences et des moyens nécessaires à l'exécution de ses fonctions,

■ former les salariés concernés en matière d'entreprises et de droits de l'Homme,

■ développer des instruments de gouvernance permettant d'identifier les risques et de prévenir les violations de droits de l'Homme, notamment en prenant appui sur les principes directeurs,

■ veiller à mettre en place une ou plusieurs voies de recours pour traiter les cas signalés de violation de droits de l'Homme, à en informer les personnes concernées et à collaborer avec les instances publiques compétentes,

■ publier tous les deux ans, sur le site internet dédié, un rapport sur les mesures mises en œuvre, à communiquer ce rapport aux parties prenantes et à le soumettre à l'évaluation qualitative et quantitative du Groupe de travail « Entreprises et droits de l'Homme » dûment appuyé par une expertise externe.

Luxembourg, le _____

Ministère des Affaires étrangères
et du Commerce extérieur

Organisation signataire

Chambre de Commerce du Luxembourg



LE GOUVERNEMENT
DU GRAND-DUCHÉ DE LUXEMBOURG
Ministère des Affaires étrangères
et européennes, de la Défense, de la
Sécurité et du Commerce extérieur



CHAMBER
OF
COMMERCE
LUXEMBOURG
POWERING BUSINESS

HOUSE OF
SUSTAINABILITY

A collective commitment

Signatory companies

97 signatories

127 entities covered



Engagements

By signing the Pact, organisations commit to:

- Appoint a **person responsible for human rights** within the organisation.
- Develop governance tools to **identify risks** and **prevent human rights violations**.
- **Raise awareness** among their staff and stakeholders about the protection of human rights in business.
- **Train** relevant employees on business and human rights.
- Implement one or more **complaint mechanisms** to address reported human rights violations.
- Publish a **report** on the measures implemented.

LUEMBOURG

**PACTE NATIONAL
ENTREPRISES ET
DROITS DE L'HOMME**

Considérant

▪ les Plans d'action nationaux du Luxembourg pour la mise en œuvre des Principes directeurs des Nations Unies relatifs aux entreprises et aux droits de l'Homme (PAN 2018-19 et PAN 2020-2022), y compris les propositions respectives exprimées par les parties prenantes,

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Luxembourg, le _____

Ministère des Affaires étrangères
et du commerce extérieur

Organisation signataire

chambre de commerce du Luxembourg

Training offer



Entreprises et droits de l'Homme – Fondamentaux

Business and Human Rights - Fundamentals

Réalisation d'une cartographie de risques

Risk Mapping (EN)

Protection des lanceurs d'alerte

Whistleblowing Framework

Gagnez les marchés de demain : maîtrisez les appels d'offres durables

ISO 20400 - Intégrez la durabilité au cœur de vos achats

Entreprises et droits de l'homme - Vers le reporting

Business and Human Rights - Towards Reporting

Business & Human Rights Community Meetings



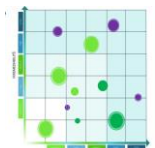
13 Business & Human Rights Breakfasts realised since november 2023



Remedies and protection for whistleblowers



Roles and responsibilities of a Human Rights Officer (inspired by the German law and the CSDDD)



Risk mapping



La protection des lanceurs d'alerte



How to raise awareness



Sustainable Procurement

How to join the Pact

1

Adhesion

Please complete the [form](#) and send it to pacte@cc.lu before 15 May.

2

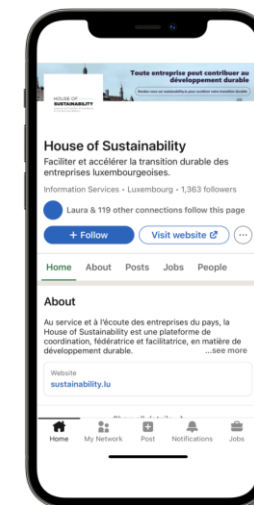
Signing ceremony

On 1 June 2026, your commitments are formalised during a signing ceremony with the Ministry of Foreign and European Affairs and the Chamber of Commerce.

Stay informed



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www.sustainability.lu
and subscribe to our mailing list.



Join us on LinkedIn :
House of Sustainability



INTERNATIONAL AFFAIRS

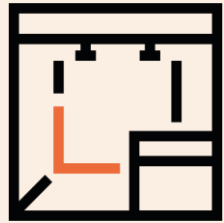
Adélaïde Hoffsess and Thomas Brice
Junior Advisors, International Affairs
Chamber of Commerce

ECONOMIC & TRADE RELATIONS

OUTBOUND ACTIVITIES



MISSIONS



TRADE FAIRS



CONFERENCES



INCOMING
DELEGATIONS



TENDER
ALERT SERVICE



B2B MEETINGS



CONSULTING



REQUESTS



OUR SERVICES

TRADE FAIRS



A collective stand to **showcase Luxembourg companies' expertise** and Luxembourg as the **best business location for international expansion in Europe**

TRADE FAIR VISITS



Organised group visits to leading international trade fairs and exhibitions. Focus on **market observation, innovation scouting** and **networking**. Target key global events **relevant to Luxembourg's priority sectors**.

TRADE MISSIONS



Organised business delegations to foreign markets, aligned with **priority countries** and **sectors**. Conducted in close collaboration with **Trade & Invest partners**. Include B2B meetings, company visits and networking events.

INCOMING DELEGATIONS



Foreign delegations organise a mission to Luxembourg. This visit is usually accompanied by a **networking event** open to Luxembourgish companies, and sometimes by a **conference related to the host country** and/or the **targeted sector**.

OUR SERVICES

COUNTRY SEMINARS



Market-focused information seminars on specific countries held at the Chamber of Commerce or online. Contributions from market experts and institutional partners.

THEMATIC CONFERENCES >>



Thematic conferences onsite or online focusing on current subjects of relevance to **support companies in their internationalisation** (e.g. due diligence, e-commerce, artificial intelligence, export formalities).

OUR SERVICES

INFORMATION REQUESTS



Information requests from Luxembourg or foreign companies, as well as national or international stakeholders, **providing guidance on diverse topics related to internationalisation.**

CONSULTING



Personalised advice based on the **individual needs of the companies** to help them with their international journey **covering a wide range of topics** from market expansion strategies to regulatory and administrative formalities.

OUR SERVICES

MATCHMAKING SERVICES



A **dedicated service** designed to **foster international partnerships** through **tailored B2B meetings** during trade missions, fairs, and events. It also includes **consulting service** to help companies access international contacts through the **Partnership Opportunity Database** of the European Commission.

TENDER ALERT SERVICE



TENDER ALERT SERVICE
LE RADAR
POUR VOS
APPELS
D'OFFRES



Les marchés publics européens et internationaux, à portée de clic.
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Gain de temps, nouveaux marchés, 1€/jour.

>> 2 MOIS OFFERTS



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A dedicated service designed to help companies **identify and access relevant public procurement opportunities (B2G)**.

**Take a look at our services & agenda of activities
And book a meeting with our Advisors!**

YOUR GATEWAY TO GO INTERNATIONAL



 **LUXEMBOURG
TRADE & INVEST**



For any assistance, please contact:
international@cc.lu



LUXEMBOURG OECD NATIONAL CONTACT POINT

Basak Baglayan
PCN Secretary and ESR Expert



PCN

Point de Contact National
Luxembourgeois

From disruption to resilience...

Responsible Business Conduct in International Supply Chains

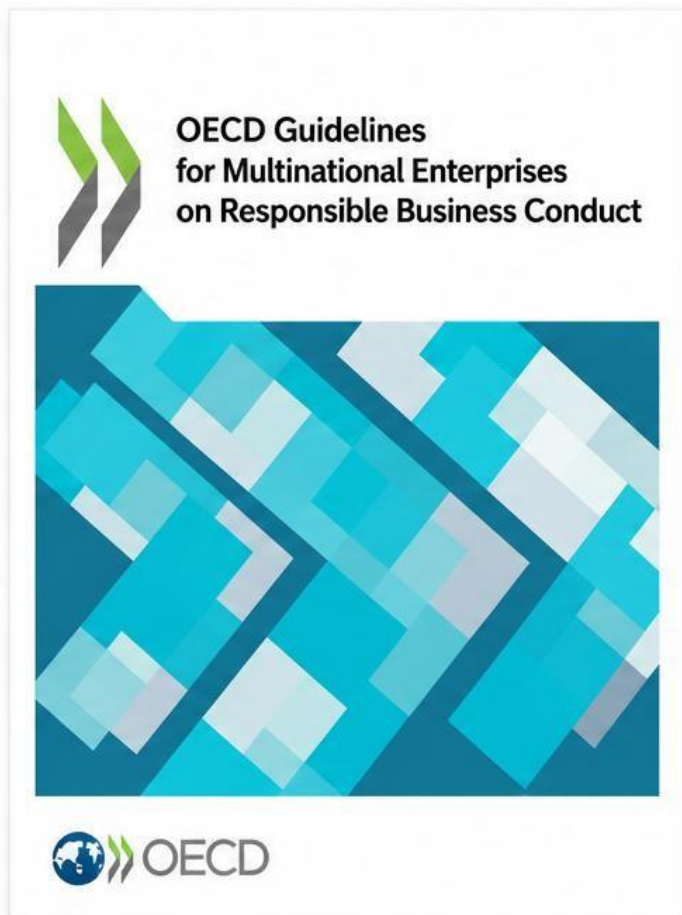
OECD Guidelines • Due Diligence Guidance • Luxembourg National Contact Point

BAŞAK BAĞLAYAN

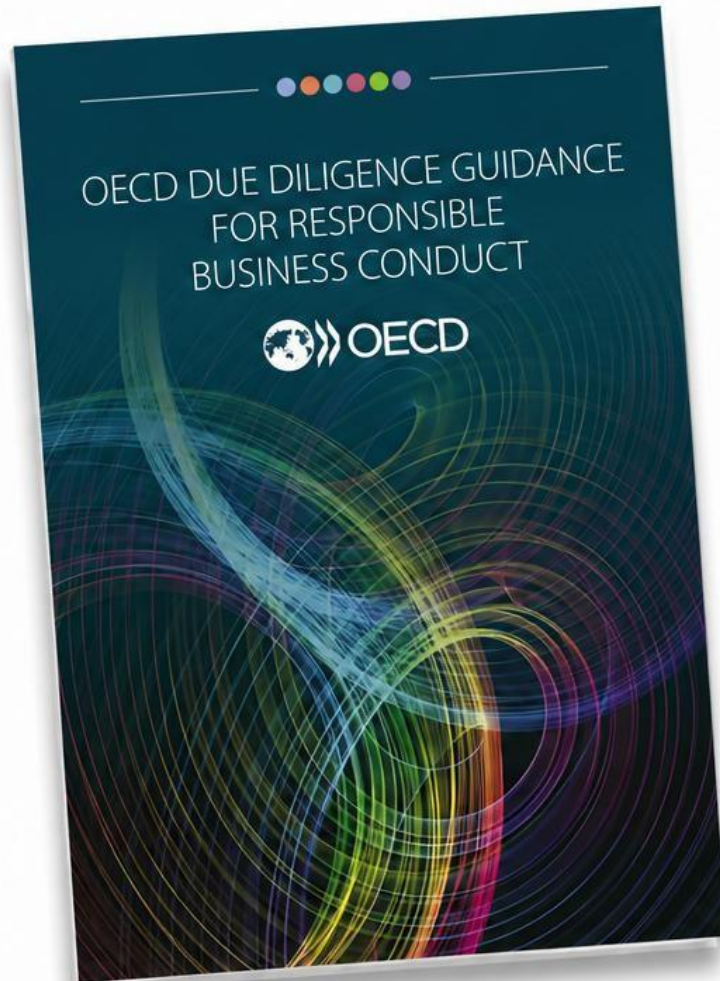
11 May 2026

OECD Guidelines:

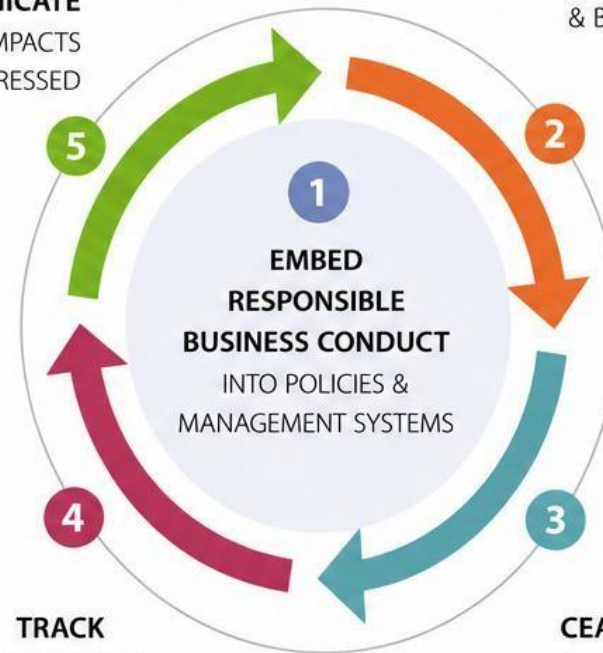
A shared international reference for RBC



Due diligence: the OECD risk-based approach



COMMUNICATE
HOW IMPACTS
ARE ADDRESSED



TRACK
IMPLEMENTATION
AND RESULTS

IDENTIFY & ASSESS
ADVERSE IMPACTS

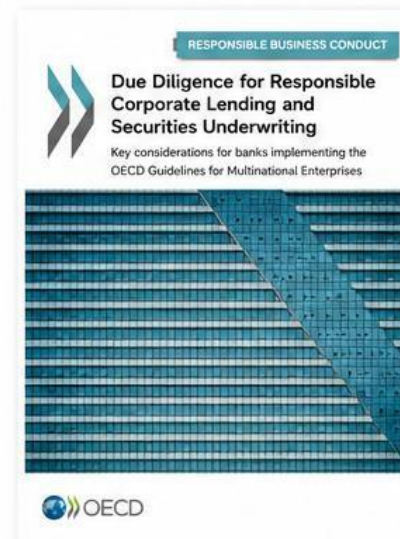
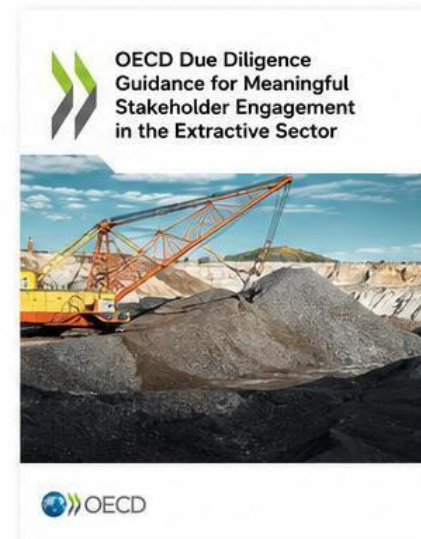
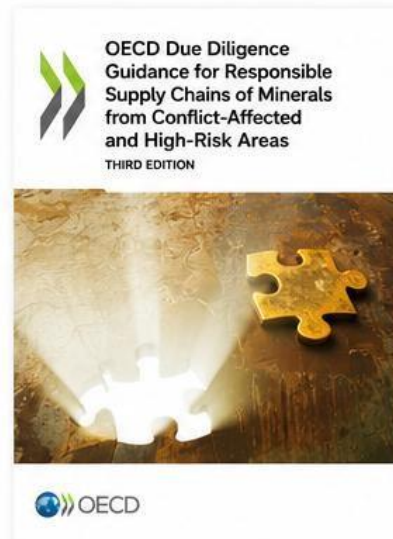
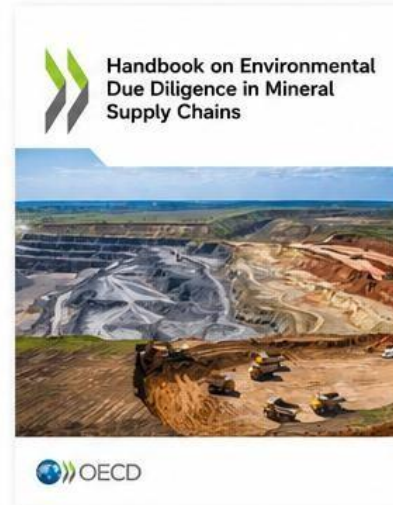
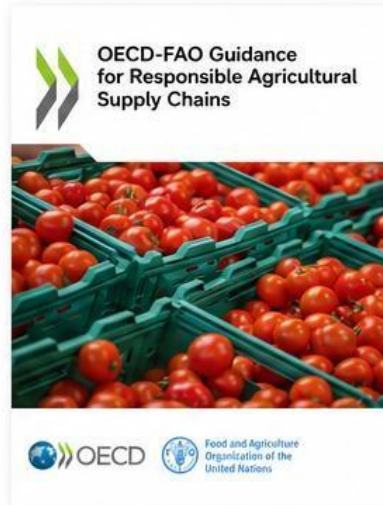
IN OPERATIONS, SUPPLY CHAINS
& BUSINESS RELATIONSHIPS



6 **PROVIDE FOR OR**
COOPERATE
IN REMEDIATION
WHEN APPROPRIATE

CEASE, PREVENT OR MITIGATE
ADVERSE IMPACTS

OECD Due Diligence Guidance: Sector-Specific Tools

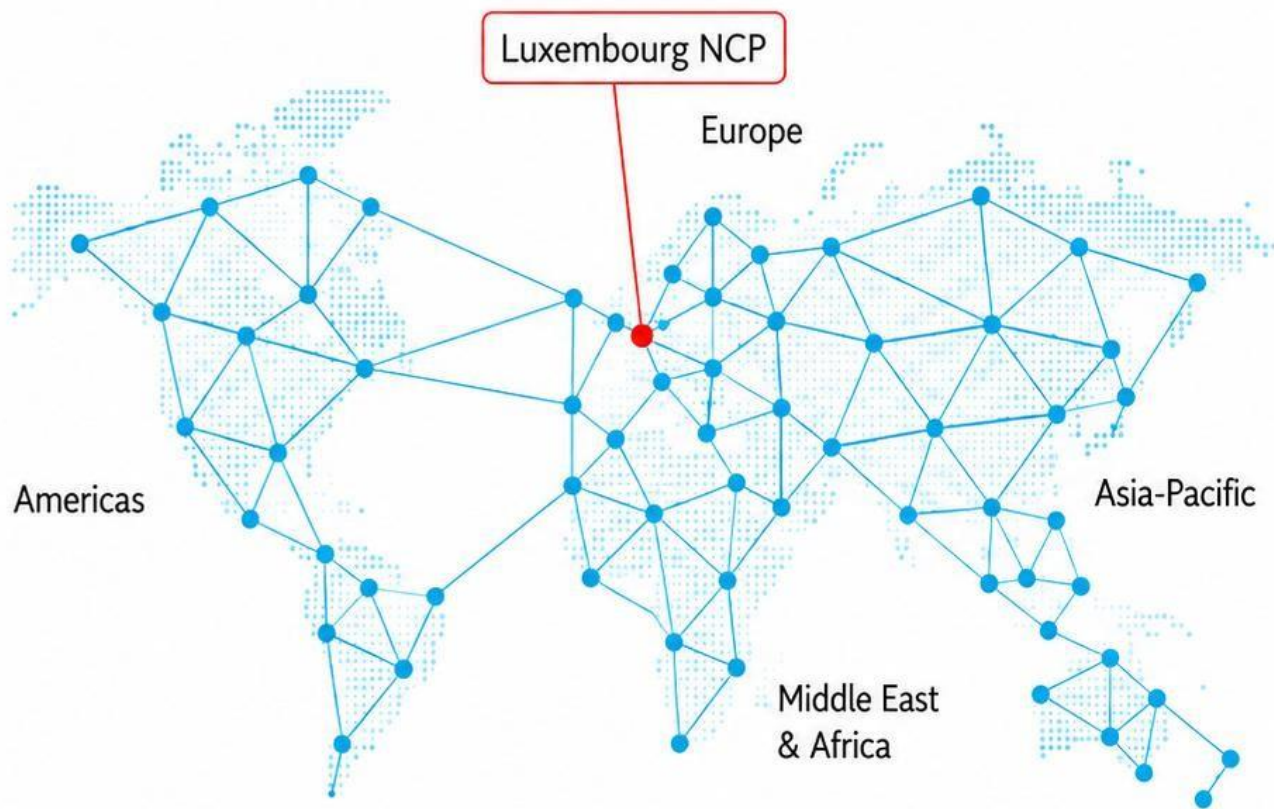


National Contact Points:

the implementation mechanism of the OECD Guidelines

Mandate

- Promote awareness and uptake of the Guidelines, including by responding to enquiries
- Contribute to the resolution of issues that arise in relation to implementation of the Guidelines
- Where appropriate, support government efforts to foster policy coherence on responsible business conduct



LuxNCP is one among 52 within the global OECD NCP network.

Engage with the LuxNCP

When to reach out

- Questions about the OECD Guidelines or the Due Diligence Guidance
- Understanding how the framework applies to your sector or activities
- A concern or complaint that may fall under the NCP procedure

How to reach us



Email: pcn@eco.etat.lu

Website: <https://pcn.gouvernement.lu/en.html>

Ministry of the Economy, Luxembourg

Thank you for your attention.



GO INTERNATIONAL

From Disruption to Resilience:
Navigating Global Supply Chain Risks

11 May 2026

Thank you!