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THE GRAND DUCHY OF LUXEMBOURG CHAMBER OF COMMERCE OF

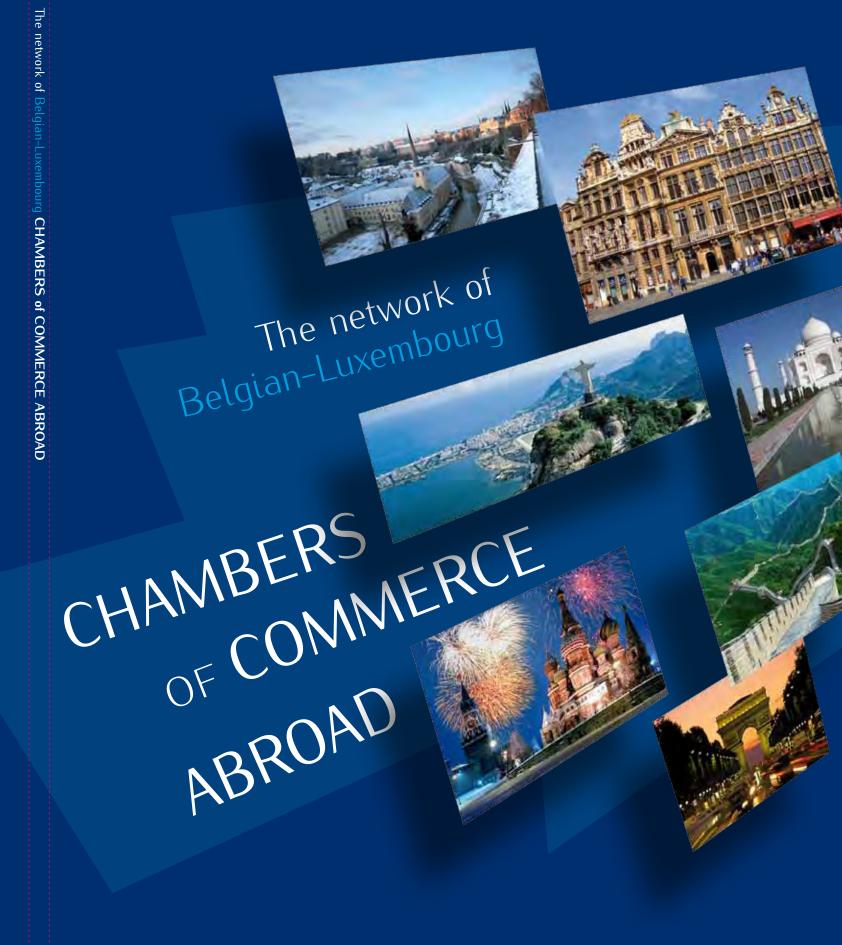
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2011 edition





DEPARTURES



FLIGHT	DESTINATION	GATE	TIME	STATUS
DG290	LONDON	C43	09: 00	DELAYED
CL332	MADRID	C41	Ø9: 1Ø	CANCELLED
RD9Ø	DUBLIN	A12	09: 30	DELAYED
FL667	BARCELONA	B10	10:00	CANCELLED
RD88	AMSTERDAM	D40	10: 45	DELAYED
ING 1	LUXEMBOURG	A2	11:00	ON TIME
GD22	PARIS	C7	11: Ø5	DELAYED
FL525	GLASGOW	A17	11:20	CANCELLED
DR223	OSLO	D15	11:50	DELAYED
NL448	ROME	C11	12: 30	CANCELLED
MR510	LISBON	C4	13: 50	DELAYED
ML415	NEW YORK	A4	14: 10	CANCELLED

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INTRODUCTION

The network of Belgian-Luxembourg

CHAMBERS

OF COMMERCE

ABROAD

ABROAD

Since many centuries, Belgium and Luxembourg occupy an important place in the world of international trade. Over the years, the international exchange of goods and services has never stopped increasing at an ever faster pace. New players have entered the world stage of commerce. Traditional trade flows have changed and have become more complex, but Belgium and Luxembourg have been able to maintain their position at the intersection of many of the world's leading trade routes: as a manufacturer, as a distributor, as a trade facilitator. According to the 2009 International Trade Statistics report, Belgium and Luxembourg – with less than 0,2% of the world population – ranked 8th amongst the leading exporters and 9th amongst the leading importers, representing more than 3% of world trade.

To support the internationalisation of our economies even better, the network of Belgian-Luxembourg Chambers of Commerce abroad has the ambition to be a partner for both the public and private sector. Its member Chambers promote the economic interests of Belgium and Luxembourg abroad and assist companies of both countries in conquering new markets. Being deeply rooted in the private sector, these Chambers are a useful and indispensable complement to the important efforts made by the official representatives of our countries: the embassies, the consulates and the regional trade and investment promotion offices.

In the past few years, a number of important steps have been taken in order to strengthen this network and hence improve the support to Belgian and Luxembourg businesses: the creation of a real network with possibilities for learning and to exchange good practices, the launch of the accreditation programme and the reinforcement of the structural collaboration between Belgium and Luxembourg.

Currently, the network consists of 28 accredited Chambers. Membership is open to any Chamber that complies with the criteria laid down in the accreditation programme. By subscribing to the accreditation programme, Chambers express their willingness to develop their services and activities in a perspective of continuous quality improvement. At the same time, the accreditation programme wants to give credibility to its members and to be a differentiator in the plethora of clubs and organisations that defend business' interests and that sometimes call themselves all too easily 'Chamber of Commerce'.

With this brochure we would like to present you the wide diversity of the Belgian-Luxembourg bilateral Chamber network abroad. A network that is ready and able to support you in your business ventures abroad.



John Stoop
President
Federation of Chambers
of Commerce and Industry of Belgium



Michel Wurth
President
Chamber of Commerce of
the Grand Duchy of Luxembourg





A UNIQUE COLLABORATION

The collaboration between the Kingdom of Belgium and the Grand Duchy of Luxembourg goes back a long way. Their economic, financial and commercial destiny has always been intimately linked. Even the monarchies of both countries are closely related by the marriage of the late Princess Joséphine-Charlotte of Belgium, sister of current King of Belgium Albert II, to Grand Duke Jean de Luxembourg, father of the current Grand Duke Henri.

In 1957, both countries stood at the cradle of the European Economic Community, the predecessor of the European Union. For both countries, this was only a logical extension of an integration process that had started decades earlier. The Belgium-Luxembourg Economic Union that was created in 1921 as an economic and monetary union had in fact many of the elements that are now deemed key success factors of the European Union.

Because of these historical links, many of the Belgian Chambers of Commerce that were created abroad also started representing the economic interests of the Grand Duchy's companies. Against this backdrop, it was only natural for the Federation of Chambers of Commerce and Industry of Belgium and the Chamber of Commerce of the Grand Duchy of Luxembourg to officialise what was already happening in the field. On 24th October 2005, both organisations concluded an agreement to work together towards promoting, strengthening and assisting the Belgian-Luxembourg Chambers of Commerce abroad. The certification programme was an important instrument to achieve these goals. A further objective of this collaboration remains the expansion of the network of Belgian-Luxembourg Chambers of Commerce abroad and the encouragement of those Chambers that only represent Belgium to also represent Luxembourg.

The structural collaboration between the Federation of Chambers of Commerce and Industry of Belgium and the Chamber of Commerce of Luxembourg can be considered as a real "benchmark" at European level. The two countries have decided to join their forces in order to increase their impact on foreign markets. In the light of the current efforts made by the European Commission to establish EU business centres promoting the commercial interests of all European member states in third countries, the cooperation model that Belgium and Luxembourg have started, is clearly the way to go.



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THE NETWORK



The network of Belgian-Luxembourg Chambers of Commerce abroad (BLCCA) has a long history, as the first such Chamber was established in 1890 in Paris followed by London that very same year. Nowadays, the network consists of 28 accredited Chambers representing Belgian and Luxembourg business interests in a country, a group of countries (e.g. Central America) or a region (e.g. the North of France). Out of the 28 Chambers, 9 are based in Belgium or Luxembourg, the remainder having an office abroad. Some other figures: 20 Chambers represent both Belgian and Luxembourg business interests, whilst 8 are (still) only Belgian. Finally, 9 Chambers cover a country or region within the EU, and 19 are active outside of the EU. In total the 28 Chambers cover 114 countries.

The Belgian-Luxembourg Chambers of Commerce abroad joined the Federation of Chambers of Commerce and Industry of Belgium and thus the network of local Chambers of Commerce in Belgium in 1999. This way, important synergies between the two networks could develop. Bilateral Chambers could benefit from the experience of the local Belgian Chambers in terms of lobbying, offering professional services, managing a business organisation, whilst local Chambers increased their ability to assist their members in doing business abroad through the network of bilateral Chambers.

The bilateral Chambers differ significantly the one from the other in the number of members, in the management structure and in the range of activities offered. But what they all have in common is their ambition to continuously promote the image of Belgium and Luxembourg abroad and to offer the best possible support to international business. Services range from advice on import and export procedures, partner search, logistical support during business trips, assistance with setting up a foreign subsidiary, the organisation of network events, cultural training, payroll services, VAT administration, and many more.

Within the Federation, it is the Steering Committee that coordinates the network of bilateral Chambers and manages the coherence of the network.



Jacques Glorieux Vice-President, in charge of the BLCCA Network Federation of Chambers of Commerce and Industry of Belgium





ACCREDITATION PROGRAMME

The network of Belgian-Luxembourg

CHAMBERS

OF COMMERCE

ABROAD

ABROAD

The purpose of the accreditation process is to bring a significant added value to the network of Belgian-Luxembourg Chambers abroad. It pursues the coherence of the entire network and ensures high quality of services for every accredited Chamber, a professional attitude by its staff, an efficient management structure, and credibility towards all public and private interlocutors. Finally, the accreditation programme offers a platform for the exchange of good practices, thus supporting the Chambers in continuously improving their services.

The launch of the accreditation process was purely voluntary, emanating from the bilateral Chambers themselves. In 1999, the Chambers had agreed on the principle of what was then still called certification, and during a roundtable on 5th October 2001, they confirmed their willingness to follow the accreditation movement started by a few European leading Chamber networks. The Chambers empowered the Federation of Chambers of Commerce and Industry of Belgium to coordinate the whole process. The certification programme was then presented and accepted unanimously during the Federation's General Assembly on 5th June 2002. In 2008, the certification programme was replaced by the current accreditation programme which is less detailed and prescriptive than the former certification programme and leaves room for a proper Chamber identity. Aware of the importance of this initiative, the Chamber of Commerce of the Grand Duchy of Luxembourg signed a bilateral cooperation agreement with the Federation in 2006, hence becoming a partner of the certification and later of the accreditation programme.

The accreditation programme outlines the three main principles that Chambers need to take into account when fulfilling their mission, but Chambers are free to give content to these principles:

- a corporate governance structure allowing the Chamber to be run in a professional manner and not subject to personal interests;
- a professional way of working in order to assure continuity and quality of service;
- synergy with the Luxembourg as well as the federal and regional Belgian authorities that defend and promote economic and commercial interests of Luxembourg and Belgium.

The accreditation programme and all requests for accreditation are handled by the Accreditation Board, a joint undertaking by the Federation of Chambers of Commerce and Industry of Belgium and the Chamber of Commerce of the Grand Duchy of Luxembourg. Accreditation can be granted for a period of three years.

On the date of publication of this guide, 28 Belgian-Luxembourg Chambers of Commerce abroad are accredited. Several more Chambers have indicated their willingness to adhere to the accreditation programme.

TESTIMONIAL

The certificate of accreditation that the Belgian-Chinese Chamber of Commerce (BCECC) received from the Federation of Chambers of Commerce and Industry of Belgium and the Chamber of Commerce of the Grand Duchy of Luxembourg has enabled our Chamber to be taken more seriously and professionally by our Belgian and Chinese member companies. Moreover, this certificate has a positive impact when contacting the Chinese official authorities and organisations. We would like to take this opportunity to thank the Federation of Chambers of Commerce and Industry of Belgium for their continuous support to BCECC and for granting us the quality label of Accredited Chamber.



Bernard Dewit
Chairman
Belgian-Chinese Chamber of Commerce Brussels











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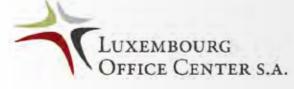
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FRANCE



CHAMBRE DE COMMERCE FRANCO-BELGE

FRENCH-BELGIAN CHAMBER OF COMMERCE NORTH OF FRANCE



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Chairman Mr. Tillo Mestdagh
Director Mrs. Patricia De Backer

Chamber staff Mrs. Manuela Delecourt, Management Assistant

Mrs. Amelle Khireddine, Logistics Business Centre



Mr. Tillo Mestdagh Chairman

INTRODUCTION

The French-Belgian Chamber of Commerce North of France (CCFB) is an association of Belgian, French and Luxembourg companies under the French laws 'Association Loi 1901' (non-profit association).

Its primary mission consists in helping Belgian and Luxembourg companies do business in France.

The Chamber also organises events in order to stimulate cooperation between those companies. In 1991 the Chamber has created a service company (Franco Belge Service S.A.R.L.), which provides head offices' domiciliation of Belgian companies and all the logistics needed for their development in France.

Because of its continuous presence in France and its excellent knowledge of the local market, *Director* the CCFB offers to its member companies not only all necessary information but also a wide network of personal and institutional relations.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 6th June 2003.



Mrs. Patricia De Backer Director

BUSINESS SERVICES

Advice in setting up a business in France

Providing a French virtual office (commercial address or head office) including French phone number, secretarial services and meeting rooms

Help with the completion of formalities toward French authorities (court, customs, ...) Information about French legislation, taxation rules, ...

Network of personal and institutional relations

ACTIVITIES

Organisation of technical breakfast meetings and seminars on French-Belgian technical issues (taxation, financial, social, ...)

Organisation of business lunches with high-level speakers

Organisation of networking events between Belgian, French and Luxembourg companies Company visits



Lunch-debate Didier Reynders

TESTIMONIALS

Our domiciliation at the French-Belgian Chamber of Commerce has really facilitated our installation in France. Their advice helped us to accomplish all the legal steps for our company and its French activities. Indeed, our French head office assures us a permanent presence, an administrative relay, an office or meeting room 'à la carte' and an answer to all our French-Belgian questions.

Guy Eeckhout

Administrateur, Don-Bar S.A.

Integra is a member of the French-Belgian Chamber of Commerce since a long time. We really appreciate the quality of their events, which are always attended by a large number of entrepreneurs. These events have at several times given us the opportunity to develop interesting business contacts.

Robert Chevillotte

P.D.G., Integra S.A. (Conseils en Ressources Humaines)

NUMBER OF MEMBERS

523

PATRON MEMBERS

4(

FURTHER INFORMATION

The Chamber is involved in two Interreg projects:

1) Transit (cross-border television): a weekly television programme of 15 minutes with economic news of the 3 border regions concerned. Transit is a cooperation between 3 regional television stations (French, Flemish, Walloon) and 3 chambers of commerce.

2) GO DIS: this project focuses on the distribution of products of Belgian companies in France and vice versa and analyses more specifically the statute of the intermediaries in commerce (independent agent/commercial on pay-roll). The project is a cooperation between 2 chambers of commerce (Voka Chamber of Commerce of West Flanders and CCFB) and the legal departments of 2 universities (Flemish - KULAK Campus Kortrijk / French - Université de Lille 2).

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FRANCE



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Chairman Mr. Jean de Nassau, Prince de Luxembourg

Director Mrs. Anne-Françoise Nothomb

INTRODUCTION

The Belgian-Luxembourg Chamber of Commerce in France was created in 1890. The Chamber serves Belgian and Luxembourg companies willing to settle down in France and, through its members network, the Chamber creates contacts between decision-makers of large companies and SMEs. The Chamber is a member of the Federation of Foreign Chambers of Commerce in France. Moreover, the Chamber benefits from the support of the Belgian regional offices in France, of the Embassy of Belgium in France and of the Embassy of the Grand Duchy of Luxembourg in France.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 19th March 2007.

BUSINESS SERVICES

Assistance to Belgian and Luxembourg companies with establishing subsidiaries in France Services to families relocating to Paris (search for accomodation and schools for children) Matchmaking activities

Information and documentation

Since 2008, publication of a directory of Belgian and Luxembourg investors, aiming at underlining the importance of Belgium and Luxembourg investment for France. This directory is to be re-edited in 2011

Co-operation programme with universities and research centres in Belgium, Luxembourg and France aiming at matchmaking post-graduates with businesses

ACTIVITIES

Events emphasising specific know-how in Belgium and in the Grand Duchy of Luxembourg. In 2011, the Chamber will organise three major events:

- March 2011, Paris seminar on the Belgian and Luxembourg film industry: the Belgian system of tax shelters for foreign movie makers, and promotion of Luxembourg film producers
- June 2011, Bordeaux Luxembourg Financial Center: presentation of Luxembourg as a world knowledge center for the banking and insurance industries, with participation of Mr. Luc Frieden, minister of finance of Luxembourg
- November 2011, Paris Diamond, Dream and Reality: an international conference and gala evening around diamond, with the participation of Antwerp World Diamond Centre



Prince de Luxembourq Chairman



Mrs. Anne-Françoise Nothomb



Debate Europe today and tomorrow

TESTIMONIALS

29/06/2010: 'Europe today and tomorrow' - debate led by Professor David Capitant with following prominent speakers: President Valéry Giscard d'Estaing, Hervé Hasquin (Perpetual Secretary of the Academy of Belgium), Yves-Thibault de Silguy, Former European Commissioner.

NUMBER OF MEMBERS

PATRON MEMBERS

Solvay France, Stam Europe, Frère, Bourgeois, Groupe Bruxelles Lambert, Groupe Flo

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GERMANY



GERMAN-BELGIAN-LUXEMBOURG CHAMBER OF COMMERCE



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Mr. Theo Narinx

INTRODUCTION

The German-Belgian-Luxembourg Chamber of Commerce (AHK debelux) is the oldest German Chamber of Commerce abroad and was founded by companies on a private initiative in 1894. Today the trilateral Chamber is a modern service provider with offices in Cologne, Brussels and a representation in Luxembourg, which offer services to companies from all three countries in order to facilitate the entrance to the respective markets in Germany, Belgium and Luxembourg.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 6th June 2003.

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Mr. Marc Van Audekerke Director

BUSINESS SERVICES

AHK debelux offers a wide range of services going from individualised market information, market consultancy, research of addresses and company profiles, search for potential business partners, direct mailing services to legal and taxation information.

Next to more traditional services, debelux in Cologne offers some special services to Belgian/Luxembourg companies on the German market:

- Complete salary and payroll administration for Belgian and Luxembourg firms/members employing sales people or personnel in Germany
- debelux acts as an accomodation address or representation office for Belgian companies in Germany, by providing address, phone, and fax services
- Full recruitment service for finding the right sales and administration staff in Germany
- debelux assists in the setting up of a company or branch in Germany

Besides, the debelux office in Brussels is the official representation in Belgium of some important German trade fair agencies and represents several German packaging recycling systems in Belgium.

ACTIVITIES

Every year, the Chamber organises conferences, seminars or consultation days to inform companies about different subjects related to relevant markets

The Chamber organises B2B meetings for specific branches and trade missions in different markets



General Assembly



Board of Directors debelux - Berlin 12/10/2010

TESTIMONIALS

Setting up our company in Germany.

E&C BVBA would like to thank debelux for the advice and the support they gave us to set up the E&C Deutschland GmbH in Frankfurt. Not only debelux made us save a lot of time, they also guided us trough all difficult formalities. Thanks to that specific service of debelux, our company made a very important step forward in developing our business in the German market.

Luc De Leersnyder Owner E&C BVBA

Payroll Administration.

Within the context of our activities in Germany, we hereby would like to thank you and your staff for the good services in the field of payroll and salary administration for our representation office in Germany.

Besides the special service of salary administration, the debelux office in Cologne always supported us efficiently during the last years even in more complicated matters such as labour law or social and tax legislation in Germany.

Jan Clyncke Manager HRM Sadef NV

NUMBER OF MEMBERS

493

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GREAT BRITAIN



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Administration & Construction News Mrs. Claire Hastie



INTRODUCTION

The mission of the Belgian-Luxembourg Chamber of Commerce (BLCC) in Great Britain is to help Belgian and Luxembourg companies to do business in the United Kingdom in order for them to succeed and prosper, which in return benefits the Belgian, Luxembourg and British economies. Main tools of the Chamber to accomplish this are events and business services. The BLCC has offices both in London and in the North of England to serve businesses optimally. All Belgian and Luxembourg businesses, big and small, are welcome to contact or visit the BLCC offices. Alternatively, the BLCC Chairman who visits Belgium and Luxembourg on a monthly basis, can come to any company in order to discuss specific export or investment issues. The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 4th May 2006.

Mrs. Elisabeth Delahaye

BUSINESS SERVICES

Payroll: the BLCC salary administration takes care of UK employees' monthly salary, tax and legal issues

Company creation: the BLCC establishes UK Limited Company structures according to the client's instructions

VAT administration: the BLCC registers companies for VAT and does the guarterly returns

Accounting: the BLCC accounting department does monthly or quarterly accounts and annual corporate tax returns

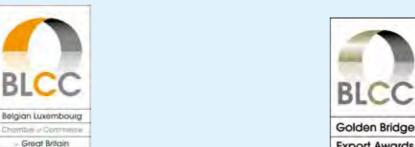
Legal services: the BLCC legal department advises on legal issues and checks all types of legal contracts and documents

Credit reporting: BLCC members get free credit reports to check out the financial status of existing and new British customers

Virtual office facilities: the BLCC provides a UK address, telephone and fax number to create a virtual presence in Great Britain

Domiciliation: the BLCC provides a UK address for legal, official and tax correspondence for a foreign company or branch

Construction and Infrastructure Forum: the BLCC provides specific and up-to-date information on UK construction projects





Chairman



Ecobuild Belgian Pavilion

Aegon Championships

Export Awards

ACTIVITIES

Networking events including the Golden Bridge Export Awards

Seminars about current hot business, networking or tax topics

Corporate events: Golf Day, Chelsea Flower Show and Aegon Tennis Championships

Trade fairs: the BLCC is providing a Belgian-Luxembourg Pavilion at Ecobuild, Natural & Organic, Speciality Fine Foods Fair, Surface Design, Imbibe and Subcon; this all at reduced prices and with BLCC staff on hand

Co-organisation of several trade fairs with F.I.T., Brussels Export and AWEX such as London Fabric, 100% Design, All Energy Aberdeen and the International Food Exhibition UK trade missions with Belgian and Luxembourg Chambers of Commerce and sectoral organisations such as Agoria

TESTIMONIALS

The BLCC is a handy one-stop shop for Belgian and Luxembourg companies wanting to do business in the UK. We are happy with the efficient and reliable way in which the BLCC has helped us over the last 3 years. From setting up our UK company, the salary administration services and the virtual office facilities.

Bernard Stas

Profirst SA

18/11/2010: Golden Bridge Export Awards 2010

Thank you for the nice Award ceremony yesterday. It was organised very professionally.

Xavier Vanneste

Brewery Halve Maan, Bruges

NUMBER OF MEMBERS 134

PATRON MEMBERS

Advantage West-Midlands, Arcelor, Barco, BNP Paribas Fortis, Bpost International, Cityjet, Dexia, Eurostar, ING, KBC and VOLVO

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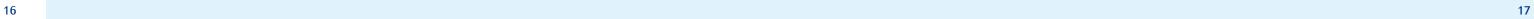
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A.E.W.

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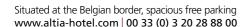
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IRELAND



BELGIAN-LUXEMBOURG CHAMBER OF COMMERCE IN IRELAND

CONTACT

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website www.blcc.ie

Chairman Mr. Christophe de Patoul

Directors Mrs. Annie Verwijs & Mr. Denis Caulfield

Secretary Mrs. Patricia MacKay

INTRODUCTION

The mission of the Belgian-Luxembourg Chamber of Commerce in Ireland (BLCC) is to assist and develop trade between Ireland, Belgium and Luxembourg by providing a network platform for all members and interested companies, such as Irish importers from or exporters to Belgium or Luxembourg, Belgian or Luxembourg importers from or exporters to Ireland, Irish investors in Belgium or Luxembourg, Belgian or Luxembourg investors in Ireland, companies providing services to any of the abovementioned (financial services, legal advice, insurance, transport and logistics, accounting, real estate, tourism, meetings and incentives).

Benefiting from 20 years of experience, the Chamber is the perfect partner to help Belgian and Luxembourg companies to develop their business in Ireland.

The Chamber's staff is ready to answer all queries and steer companies in the right direction providing professional service.

The Chamber is accredited by the Federation of the Chambers of Commerce and Industry of Belgium since 23rd November 2005.

BUSINESS SERVICES

Up-to-date information on Belgium-Luxembourg-Ireland news

Assistance to member companies in finding trading partners in Belgium, Luxembourg or Ireland

Information to member companies about trade proposals from Belgium, Luxembourg or

Job applications from Belgians seeking work in Ireland or Irish seeking work in Belgium or Luxembourg

ACTIVITIES

Organisation of lunch debates, business breakfast meetings, conferences, seminars; also in partnership with other organisations

Group stands on relevant trade fairs

Commercial activities

Assistance in trade events organised by the Brussels, Flemish and Walloon trade offices in Ireland



Belgian Luxemboura

Chamber of Commerce in Ireland

Mr. Christophe de Patoul *Chairman*



Mr. Denis Caulfield Director

TESTIMONIALS

April 2010: Networking event on the occasion of the healthcare trade mission from the Brussels and Walloon Regions

17/12/2010: Business reception at the Belgian Embassy

27/01/2011: Business networking at Byrne Wallace

22/03/2011: Belgian Beer Business reception

2011: Business reception with the Dutch Business Association and the French Chamber of Commerce in Dublin

26/05/2011: Business lunch at the Radisson St Helen Hotel with quest speaker

23/07/2011: BBQ for Belgian National Day

NUMBER OF MEMBERS

22

PATRON MEMBERS

CRH Holding, KBC Bank, Kilcroney Furnitures

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POLAND



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website www.bepolux.be

Chairman Baron Jacobs de Hagen

Director Mr. Jean-Marie De Baerdemaeker

INTRODUCTION

The Belgian-Luxembourg-Polish Chamber of Commerce (Bepolux) is a non-profit organisation of private companies, federations, businessmen and women, with business experience in Poland. All of them can share valuable experiences and provide their network of contacts.

The Chamber's main mission is focused on the promotion of Belgian and Luxembourg investments in and exports to Poland, but it can also support the cooperation of Polish businesses with Belgian and Luxembourg companies.

Bepolux organises business to business contacts and information activities and offers professional services adjusted to the needs of its members interested in doing business with or in Poland.

Being located in Brussels, capital of Europe, the Chamber forms a direct link with various international organisations and institutions. Bepolux is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 6th June 2003.

BUSINESS SERVICES

Market research and partner search

Publication of business proposals

Provision of credit reports

Organisation of matchmaking contacts and individual prospection trips

Organisation of and participation in joint economic missions, study days, business lunches, seminars, trade fairs

Logistic support in Poland, Belgium and Luxembourg

Legal, fiscal and banking information

Translation service

Assistance on VAT refund to Belgian and Luxembourg enterprises in Poland

ACTIVITIES

Business lunches: the speaker gives a brief presentation about his or her relations and experiences with the Polish market; networking opportunities are foreseen

Seminars: Bepolux informs its members on a permanent basis by organising high-quality, concise and specialised seminars in which all aspects of the Polish market are treated

Fairs and other manifestations: Bepolux organises trade visits to Poland, helping Belgian and Luxembourg companies in establishing new contacts, finding business partners and promoting their products and services

Reception of Polish delegations: Bepolux organises individual meetings, company visits and gives logistic support; it also helps in establishing contacts between the Polish guests and international organisations, located in Brussels





Baron Jacobs de Hagen Chairman



Mr. Jean-Marie De Baerdemaeker *Director*



Business Lunch Economic Opportunities in the Polish Tourism Industry and Health Resorts



Event Public Tenders in Poland

TESTIMONIALS

25/03/2010 - Business Lunch on "Development of Renewable Energy in Central and Eastern Europe - Case study: Poland"

06/05/2010 - Business Lunch on "Public Tenders in Poland"

24/06/2010 - Business Lunch on "Economic Opportunities in the Polish Tourism Industry and Health Resorts" $\,$

21/09/2010 - Seminar on "Employment of Polish employees in Belgium"

NUMBER OF MEMBERS

130

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website www.diplomatie.be/warsaw

DIPLOMATIC POST OF LUXEMBOURG

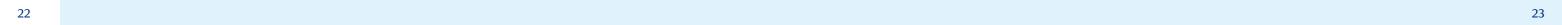
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PORTUGAL



Mr. Luís Neto Galvão

Chairman



PORTUGUESE-BELGIAN-LUXEMBOURG CHAMBER OF COMMERCE

CONTACT

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website www.cclbl.com
Chairman Mr. Luís Neto Galvão

INTRODUCTION

The Portuguese-Belgian-Luxembourg Chamber of Commerce aims at promoting trade relations between Portugal, Belgium and Luxembourg. The Chamber assists its members with a broad range of services, from the distribution of business opportunities to the organisation of meetings with potential business partners. The Chamber also offers its members regular networking opportunities.

The Chamber has a representative in Oporto, who brings together companies and organisations from the north of Portugal with business interests in Belgium and Luxembourg. The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 28th April 2004.

BUSINESS SERVICES

Promotion of products from Belgium and Luxembourg in Portugal, offering tailor-made solutions if required

Organisation of events (seminars, conferences, lunch debates, economic missions, business drinks), offering its members the opportunity to establish and strengthen professional/personal contacts

Commercial actions including provision of information on business opportunities, organisation of Belgian and Luxembourg economic missions to Portugal and vice versa, provision of information concerning potential partners, meetings and company visits, distribution of lists, catalogues and commercial and financial information, and participation preparation of individual and collective stands in trade fairs in Portugal, organisation of meetings with business partners

Publication of monthly (electronic) and quarterly (paper) newsletters "Flash Info", and providing information on job offers

Promotion of contacts with members of other Chambers of Commerce and official bodies, a.o. useful contacts for internationalisation projects

ACTIVITIES

Breakfast meetings with a speaker on a key legal or economic topic

Seminars on subjects such as energy, environment, ports and logistics, information and communication technologies, and health

Business drinks, dinners and other networking opportunities

Participation in trade fairs

Visits to major companies



Seminar 'Port policy and Logistics in Portugal'



Lunch debate The Early Assessment of the Belgian Presidency and the last European Council Preview



Gala dinne



Prize Torre de Belém

TESTIMONIALS

24/03/2010 - Seminar "New possibilities in the environmental area" In cooperation with the Belgian companies Sapec and Indaver Portugal.

1103/2010 - Seminar "The future of Energy and Transport"

In cooperation with the law firm Sociedade Rebelo de Sousa & Advogados Associados R.L. and the Suisse Chamber of Commerce.

07-08/09/2010 - Bilateral meetings

In cooperation with the Embassy of Luxembourg and the Luxembourg Chamber of Commerce following the visit of the Grand Duke of Luxembourg.

09/09/2010 - Economical and Financial Seminar

In cooperation with the Embassy of Luxembourg and the Luxembourg Chamber of Commerce following the visit of the Grand Duke of Luxembourg.

23/11/2010 - Seminar "Port policy and Logistics in Portugal"

25/11/2010 - Lunch debate "The Early Assessment of the Belgian Presidency and the last European Council Preview"

Guest of honor: Dr. Pedro Lourtie – Secretary of State of European Affairs.

26/11/2010 - Gala dinner

26/11/2010 - Prize Torre de Belém

Reward for the best exporting Belgian or Luxembourgish company and the best importing Portuguese company.

NUMBER OF MEMBERS

104

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PATRON MEMBERS

Millenniumbcp Ageas, Solvay, BNP Paribas, Sapec

PORTUGAL



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BELGIAN-LUXEMBOURG CHAMBER OF COMMERCE IN CATALONIA

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tel. +34 652 500 273 fax +34 932 022 218 e-mail ccblc@ccblc.com website www.ccblc.com **Chairman** Mr. Philippe Crener General Manager Mrs. Brigitte Verkinderen



Mr. Philippe Crener Chairman

INTRODUCTION

The Belgian-Luxembourg Chamber of Commerce in Catalonia (CCBLC) was actually the very first Belgian Chamber of Commerce founded in Spain in 1922, only some years after the creation of the French and British Chambers on the Spanish territory. All of them settled in Barcelona, economic lung of Spain. Today two independently working Belgian-Luxembourg Chambers of Commerce cover different parts of Spanish territory: a Chamber in Madrid and the CCBLC in Barcelona, covering Catalonia, Aragon, Baleares and Andorra. A new breath since 2008 has resulted in a rejuvenation of its members and adaptation of its services to contemporary needs. As a non-profit organisation, without official mandate nor extensive public funding, it can only count on its honest and *ad rem* determination to fulfill its role. The CCBLC is accredited by the Federation of the Chambers of Commerce and Industry of General Manager



Mrs. Brigitte Verkinderen

BUSINESS SERVICES

Belgium since 17th January 2005.

Enable economic, commercial, scientific and cultural co-operation between Belgium, Luxembourg and Spain

Promote Belgian talent on Spanish territory and offer a solid platform for intensive bilateral networkina

Develop and enhance information exchange and contacts between Spanish, Luxembourg and Belgian companies, and build solid links and contacts with local Spanish institutions on the one hand, and the Chambers of Commerce in Belgium and in Luxembourg on the other hand

Answer individual questions and find solutions for problems of members and non-members, as well as job mediation, translations service, etc

ACTIVITIES

Information seminars, conferences, presentation sessions of CCBLC members Informal meetings with other European Chambers of Commerce in Barcelona Lunches with high level Spanish, Luxembourg, Belgian or European officials Participation in trade fairs

Matchmaking meetings with Belgian companies coming to Barcelona



Conference Bar Brussels with H.E. Ambassador of Belgium in Spain



Conference with Mr. Guy Verhofstadt, Former Belgian Prime Minister



Conference with Mr. Guy Verhofstadt, Former Belgian Prime Minister

TESTIMONIALS

26/11/2010

I would like to thank you for your very interesting encounters last week; in my speed to leave Barcelona, I had no chance to do that.

I was thrilled to work with you and I hope to repeat this.

Erwin Deserrano

Directeur commercial Le Village nº1

26/06/2009

Thank you again for the meeting this morning and for the enthusiasm you have shown towards our project. The meeting was very constructive. I therefore believe that we will complete our business with such a mindset.

Frédéric Switten Canbelga

22/01/2010

I thank you also for the dinner yesterday in honor of the Chamber of Commerce, the team of Brigitte Verkinderen as Director and Philippe Crener as President: they were able to revive the activity of the Chamber and re-energize its members, which has great merit in the light of past circumstances. (...) The presence of the business world participating in the dinner yesterday was especially impressive, both quantitatively and qualitatively.

Attaché économique et commercial de la région wallonne

22/01/2010

Thank you very much, you deserve all the recognition and much more for your professionalism and effort you are doing to move forward with this project. Count on me for every further support

Alejo Sangrá Inciarte Lawyer

NUMBER OF MEMBERS

53

PATRON MEMBERS

Solvay, Brussels Airlines, Strateg Xxi, Ecoshop, BNP Paribas Fortis

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SPAIN

CHAMBER OF COMMERCE OF BELGIUM AND LUXEMBOURG IN SPAIN



CONTACT

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Chairman Mr. Domingo San Felipe Director Mrs. Nieves Villar Dille

Administration Mrs. Julia Pérez Trade Mrs. Flor Sáiz

Trade Mrs. F

The Chamber of Commerce of Belgium and Luxembourg in Spain (CCBLS), established in 1971, is a non-profit organisation consisting of entrepreneurs and professionals in different sectors and having a sound knowledge of the three countries concerned and of their respective business sectors.

The Chamber's activities concentrate on two major assets: the development of economic, commercial and cultural relations amongst Spain, Belgium and Luxembourg, and the constitution of an efficient contacts platform for the Chamber's members.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 4th May 2006.



Mr. Domingo San Felipe Chairman



Mrs. Nieves Villar Dille Director

BUSINESS SERVICES

List of Spanish enterprises with Belgian/Luxembourg capital

Access to databases of Spanish companies

Contacts with federations, associations and public and private sector organisations

Trade reports (solvency)

Specialised commercial services

Publication of business opportunities from companies on the Chamber's website

Publication of online magazine "Intercambios"

Partners, trade agents, distributors, importers research

Organisation of business trips with scheduling of meetings

Participation in trade fairs

Participation in company visits

Temporary head office for companies

Virtual office

Translation and interpretation services

VAT recovery for non-residents

ACTIVITIES

Conferences

Seminars

Information breakfasts

Lunch debates

Company presentations.

TE



Prix Marguis de Villalobar



The Reform of the Labour Law

TESTIMONIALS

01/12/2009: XVI Prix Marquis de Villalobar awarded to H.E. Mr. Luis Sánchez Merlo, President of SES Astra in Spain, as a grateful homage for his contribution to the integration process of Spain in the EU and for his important Spanish-Luxembourg co-operation.

24/09/2010: Lunch debate with Commissioner Karel De Gucht, organised by the Chamber with the support of the European Chambers of Commerce based in Spain and in the framework of the Belgian Presidency of the Council of the EU.

Technical Information session organised by the Chamber in co-operation with Alemany & Muñoz de la Espada Corporate Legal (Amelegal) and BNP Paribas Fortis on "The Reform of the Labour Law".

NUMBER OF MEMBERS

110

FURTHER INFORMATION

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Publication of study "Etablir une entreprise en Espagne"

PATRON MEMBERS

Total España, BNP Paribas Fortis, Marmara Patrimonial S.L., van Soest Project Management & Consultancy BV

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AFRICA - CARIBBEAN - PACIFIC



CHAMBER OF COMMERCE, INDUSTRY & AGRICULTURE BELGIUM-LUXEMBOURG-AFRICACARIBBEAN-PACIFIC

representing: all African countries (North Africa included) all Caribbean and Pacific countries (Cuba included)

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Chairman Mr. Michel Van der Voort

Vice-Chairmen Mr. Jacques Servais & Mr. Guy Bultynck

Executive ManagerChapter D.R. CongoChapter East AfricaMrs. Corine CourbetMr. Bernard de GerlacheMr. Maurice Vermeesch

Publications Mrs. Josyane Houart
Financing Division Mr. Alexander Herring & Mr. Sylvain Pillons

Diaspora Mr. Philippe Bodson

INTRODUCTION

Founded in 1964, the Chamber of Commerce, Industry & Agriculture Belgium-Luxembourg-Africa-Caribbean-Pacific (CBL-ACP) aims to facilitate and develop economic exchanges between Belgium, the Grand Duchy of Luxembourg and the ACP countries (Africa, the Caribbean and the Pacific). Its experience gives companies the opportunity to strengthen their contacts and their presence in these countries. The CBL-ACP represents Belgium and the Grand Duchy of Luxembourg in EBCAM (European Business Council for Africa and the Mediterranean), working alongside other European member organisations. It also serves as its secretariat. The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 17th January 2005.

BUSINESS SERVICES

Assistance to business people by providing economic and commercial information, organising meetings, obtaining visas quickly, etc. The bilateral sections regularly organise working meetings in which country-specific issues are discussed. The 'Diaspora' cell identifies the investment projects of people involved in the African Diaspora. This cell was created together with the Belgian Development Cooperation, BIO and the CDE (Centre for the Development of Enterprise). A financing division has been set up to help members in their export activities to ACP countries, to guide them in responding to calls for tenders made either in ACP countries or by the international financial institutions.



Mr. Michel Van der Voort



Mrs. Corine Courbet Executive Manager

ACTIVITIES

Conference-lunches/dinners

Round tables

Seminars with a view to develop contacts between special quests and members

Economic missions

Permanent delegations abroad

TESTIMONIALS

I am directed to acknowledge receipt of your letter on the intention of your magazine to focus its edition on Nigeria, and to convey our appreciation on the efforts your organisation is making towards projecting the vast investment opportunities that abound in ACP states, and indeed Nigeria to the international community.

The Ambassador of Nigeria

With reference to the economic and commercial mission to Angola, we sincerely thank you for the quality of the organisation of our stay in Luanda. Thanks to your Chamber, it became possible for us to meet many managers of the most important Angolan TV chains, and some Belgian citizens operating in Angola as well.

Rudolf Mecs

Studiotech Belgium

We thank you for all the efforts, activities and actions on Mozambique.

CBL-ACP has been doing great things on our country, promoting its image and the business opportunities.

H.E. Mrs. Maria Manuela Lucas Ambassador of Mozambique to Belgium

NUMBER OF MEMBERS

250

DIPLOMATIC POSTS IN BELGIUM

The contact details of embassies are available via the following link:

http://diplomatie.belgium.be/en/services/embassies_and_consulates/foreign_embassies_and_consulates_in_Belgium/index.jsp

DIPLOMATIC POSTS IN LUXEMBOURG

The contact details of embassies are available via the following link:

http://www.mae.lu/en/content/view/full/71

DIPLOMATIC POSTS OF BELGIUM

The contact details of embassies are available via the following link: http://diplomatie.belgium.be/en/services/embassies_and_consulates/belgian_embassies_and_consulates_abroad/index.jsp

DIPLOMATIC POSTS OF LUXEMBOURG

The contact details of embassies are available via the following link:

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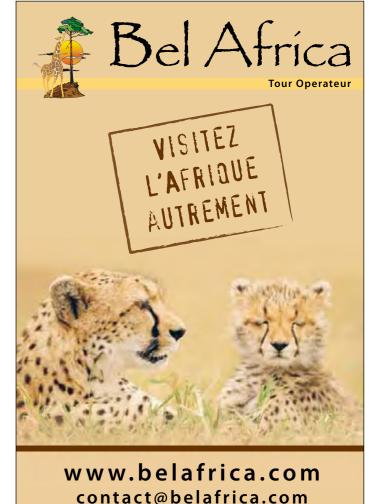
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ARAB COUNTRIES

ARAB-BELGIUM-LUXEMBOURG CHAMBER OF COMMERCE

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Arab-Belgium-Luxemburg Chamber of Commerce

CONTACT

address 60 rue Mignot Delstanche - 1050 Brussels - Belgium

tel +32 2 344 82 04 fax +32 2 347 57 64 e-mail info@ccbla.org website www.ccbla.org Chairman Mr. Johan Beerlandt

Secretary General Mr. Qaisar Hijazin



Chairman

INTRODUCTION

Member of the General Union of Chambers of Commerce, Industry and Agriculture of Arab countries since 1978, the Arab-Belgium-Luxembourg Chamber of Commerce plays an essential role in the reinforcement of the economic relations between the members of the League of Arab States and Belgium and Luxembourg, working to establish a real partnership based upon common interests. The Chamber benefits from a wide network of contacts with the official authorities, the professional organizations and the Chambers of Commerce. The Chamber is strongly supported by the Arab Diplomatic Corps accredited in Belgium. The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 6th June 2003.



Secretary General

BUSINESS SERVICES

Legalisation of commercial documents Translation of all kinds of documents from and to Arabic

Publication of newsletters and annual directory

A specialised website at the service of the members and for the promotion of products Friendly solutions to commercial litigations

ACTIVITIES

Organisation of commercial and economic missions to the Arab countries

Receiving delegations from Arab countries in cooperation with the Chambers of

Commerce and Industry

Organisation of seminars, conferences and networking meetings

Organisation of the Arab-Belgium-Luxembourg Economic Forum

Participation at and promotion of fairs and exhibitions





October 2010 NUMBER OF MEMBERS

TESTIMONIALS



5th Arab-Belgium-Luxembourg Economic Forum, 2009

The contact details of embassies are available via the following link: http://diplomatie.belgium.be/en/services/embassies_and_consulates/foreign_embassies_ and_consulates_in_Belgium/index.jsp

The Arab-Belgium-Luxemburg Chamber of Commerce, in close cooperation with the

different foreign trade authorities in Belgium, is creating the means by which to weave a

more intricate and committed relationship with the Arab countries. Its efforts are important

to stimulate the Arab-Belgium-Luxemburg trade relations and cooperation.

Foreword to the Arab-Belgium-Luxembourg Business Directory

H.E. Mr. Vincent Van Quickenborne, Minister of Economy and Reform of Belgium

DIPLOMATIC POSTS IN LUXEMBOURG

The contact details of embassies are available via the following link: http://www.mae.lu/en/content/view/full/71

DIPLOMATIC POSTS OF BELGIUM

The contact details of embassies are available via the following link: http://diplomatie.belgium.be/en/services/embassies_and_consulates/belgian_ embassies_and_consulates_abroad/index.jsp

DIPLOMATIC POSTS OF LUXEMBOURG

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BRAZIL



BELGIAN-LUXEMBOURG-BRAZILIAN CHAMBER OF COMMERCE AND INDUSTRY IN BRAZIL



CONTACT

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01311-300 - São Paulo - Brazil

tel. +55 11 3284 9557 fax +55 11 3283 3601

e-mail belgalux@belgalux.com.br website www.belgalux.com.br Chairman Mr. Yves Jadoul

Manager Mrs. Pauliane Gonçalves

Mr. Yves Jadoul Chairman

INTRODUCTION

The Belgian-Luxembourg-Brazilian Chamber of Commerce and Industry in Brazil (Belgalux) is a non-profit association established in 1938.

Through its networking activities and services, the Chamber helps Brazilian companies with contacts in Belgium and Luxemburg, while at the same time assisting Belgian and Luxembourg companies to develop their business in Brazil.

Belgalux works closely together with other European Chambers through the Association of European Chambers (Eurocâmaras) in São Paulo, and prides itself in maintaining good relations with the Belgian diplomatic posts in São Paulo and Brasilia. Both Flanders Investments & Trade and Awex are members of the Belgalux Consulting Council. The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 4th May 2006.



Mrs. Pauliane Gonçalves *Manager*

BUSINESS SERVICES

An active and dynamic platform for networking

Supporting members in conquering new markets

Basic legal and commercial orientation

Newsletters, with information about its members and about business opportunities

Yearbook with a wide spectrum of economic information about Belgium, Luxembourg and Brazil, as well as a list of members and other Belgian and Luxembourg companies in Brazil

ACTIVITIES

Monthly seminars, conferences and networking cocktails

Brazilian trade missions to Belgium and Luxembourg, and support to Belgian and

Luxembourg trade missions to Brazil

Belgalux year-end dinner

Expansion into other regions of Brasil (Paraná in the south, Minas Gerais and Rio de Janeiro in the southeast), and to other countries in Latin America (Argentina, Uruguay)

TESTIMONIALS

Bekaert

Belgalux represented an added value for our company because it helped us develop new business opportunities enabling our company to expand its network. Taxation in Brazil is a complicated issue to foreign companies, but Belgalux has expertise to support any kind of request in order to speed up import procedures.

Its technical seminar and workshop on the newest market trends have been a good tool to our staff to understand new opportunities.

NUMBER OF MEMBERS

50

DIPLOMATIC POSTS IN BELGIUM

Embassy of Brazil to Belgium (jurisdiction also over Luxembourg)

address Avenue Louise 350 (6th floor) - 1050 Brussels - Belgium

tel. +32 2 640 20 15 fax +32 2 640 81 34

e-mail brasbruxelas@brasbruxelas.be

website http://www.brasbruxelas.be/embaixada/index.php?lang=french

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website http://www.diplomatie.be/brasilia/

DIPLOMATIC POSTS OF LUXEMBOURG

Consulate of the Grand Duchy of Luxembourg to Brazil (jurisdiction SP, BA, MT, MS, GO, PE, CE and AM)

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e-mail consulado.lux@terra.com.br

CENTRAL AMERICA



CHAMBER OF COMMERCE EUROPE-CENTRAL AMERICA

representing: Belize, Costa Rica, Dominican Republic, El Salvador, Guatemala, Honduras, Nicaragua, Panama.



CONTACT

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fax +32 10 48 80 17
e-mail igr@leleux.be
website www.euracen.eu
Chairman Mr. Christian Meeùs
Secretary Mrs. Judith Gryson



Mr. Christian Meeùs Chairman

INTRODUCTION

The Chamber was founded as Chamber of Commerce Belgium-Central America (BELACEN) in October 1990, and was renamed Chamber of Commerce Europe-Central America (EURACEN) in 2010. The embassies of the Central American region based in Brussels are the co-founding members of the Chamber. EURACEN is directed by an elected board of directors, most of them being professionally active in companies having a close relationship with Central America.

The Chamber is composed by the said embassies, by members and by friends. Some activities however are restricted to members only.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 6th June 2003.



Mrs. Judith Gryson Secretary

BUSINESS SERVICES

Contacts with federations, associations, institutions and organisations Organisation of business trips with tailor-made appointment programmes Participation in trade fairs

Participation in company visits

ACTIVITIES

Lunch debates Conference dinners Workshops



Bi-lateral meeting with the new Ambassador of Panama



Celebration CA – EU Agreement and Presentation DucroireDelcredere

TESTIMONIALS

Congratulations for your Newsflash. It's very well done: clear, short, perfect.

M. Coppens

Private Member

Thank you for the information your Chamber provides us about the activities developed by EURACEN.

It is through the Newsflash that we knew of the new Board of Directors elected on 11th March. I seize this opportunity to congratulate the Board Members and to send them my best wishes for successful management of the Chamber.

Ana Cristina Guier

Economic and commercial affairs

Embassy of Belgium for Central America, San José (Costa Rica)

Thanks for keeping us informed so efficiently. This is a very important result out of your communications and it is vital to EURACEN. Moreover, this is certainly appreciated by the embassies.

J.P. Paelinck

Honorary secretary general of Euroshareholders, Ghent (Belgium)

NUMBER OF MEMBERS

48

DIPLOMATIC POSTS IN BELGIUM

The contact details of embassies are available via the following link: http://diplomatie.belgium.be/en/services/embassies_and_consulates/foreign_

embassies_and_consulates_in_Belgium/index.jsp

DIPLOMATIC POSTS IN LUXEMBOURG

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DIPLOMATIC POSTS OF BELGIUM

The contact details of embassies are available via the following link: http://diplomatie.belgium.be/en/services/embassies_and_consulates/belgian_embassies_and_consulates_abroad/index.jsp

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DIPLOMATIC POSTS OF LUXEMBOURG

The contact details of embassies are available via the following link: http://www.mae.lu/en/content/view/full/71

Publication of Newsflash



BENELUX CHAMBER OF **COMMERCE IN CHINA**



CONTACT

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Chairman Mr. John Paulissen General Manager Mrs. Nicolette Groot

Secretariat of the Benelux Chamber of Commerce in Shanghai:

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e-mail shanghai@bencham.org

website www.bencham.org Chairman Mr. Philippe Snel

General Manager Mrs. Mariska Kiewiet de Jonge

Secretariat of the Benelux Chamber of Commerce in the

Pearl River Delta:

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P.R. China, 510620

tel. +86 155 2118 2708 e-mail prd@bencham.org

website www.bencham.org Chairman Mr. Ruud Langeveld

General Manager Mrs. XueMei Li

INTRODUCTION

The Benelux Chamber of Commerce (BenCham) is the most active business platform in Mr. Ruud Langeveld Mrs. XueMei Li China for leading companies from Belgium, the Netherlands and Luxembourg sharing Chairman an active interest in developing trade and business in China.

It is the only Chamber of Commerce that is officially recognised and supported by the Embassy of the Kingdom of Belgium, the Embassy of the Kingdom of the Netherlands, and the Embassy of the Grand Duchy of Luxembourg in China. BenCham has three chapters, one in Beijing, one in Shanghai, and one recently established branch in the Pearl River Delta (PRD).

BenCham strives to strengthen business, government and community ties between Benelux organisations and individuals in China.

BenCham's main objective is to facilitate networking amongst its members, the Benelux embassies and Chinese interest groups.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 6th January 2009.



Chairman

Mr. John Paulissen Mrs. Nicolette Groot General Manager



Mr. Philippe Snel Chairman



Mrs. Mariska Kiewiet General Manager





General Manager



World Expo Shanghai 2010



World Expo Shanghai 2010

BUSINESS SERVICES

Matchmaking: linking business members to interesting parties in the BenCham network (both in China and Benelux countries). Membership of the Benelux Chamber potentially brings thousands of people in touch with businesses every year. The Secretariat receives hundreds of requests for assistance every year and actively refers those enquiries to the relevant members.

ACTIVITIES

Corporate events: business events targeted to handle actuality and practical issues in China. These could be in the form of seminars, conferences, round tables, workshops,

SME events: business seminars especially created to answer the difficulties of small and medium enterprises in China

Young professionals: seminars that focus on the needs of young professionals in China Networking events: events to bring together business people in a relaxed atmosphere Through close connection with all three Benelux embassies and consulates, BenCham is often able to organise exclusive members-only events, including receptions and dinners

TESTIMONIALS

30/04/2010: BenCham "World Expo Opening Celebration" at the Stiller's restaurant on the South Bund

The World Expo 2010 offers a perfect platform for BenCham and its members to meet potential business partners. The World Expo 2010 membership card has been specifically developed for BenCham's "overseas members" and corporate members allowing access to BenCham's exclusive World Expo events and a range of benefits and price reductions in venues all over Shanghai.

This is the place to be!

Dr. Jan Peter Balkenende

then Prime Minister of the Kingdom of the Netherlands

BenCham distinguishes itself from other Chambers of Commerce by organising monthly events with speakers explaining their business experience in China. It is very interactive, transparent and open. The participants really share their ideas on working in China, and topics like corporate social responsibility in China. The highlights are visits to the companies themselves to see how it really works in practical day to day business!

Joint Venture Manager of KLM – China Southern

I was truly impressed with the event you organised in Shenzhen where we had the rare opportunity to visit the bicycle factory of Jan Kole. The transport arrangements, the content and organisation of the visit, the food and last but not least, the warm atmosphere of the event exceeded my expectations. Congratulations, and keep going in the same spirit! See you at the next event !!!

General Manager of Guangzhou Puratos Food Cy Ltd

NUMBER OF MEMBERS

>

CHINA BENCHAM

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website http://www.chinaembassy-org.be

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website http://lu.china-embassy.org

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website http://www.diplomatie.be/beijing

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BELGIAN-CHINESE CHAMBER OF COMMERCE

BELGIAN-CHINESE CHAMBER OF COMMERCE 比中经贸委员会

CONTACT

address Rue Washington 40 - 1050 Brussels - Belgium

tel. +32 2 345 25 54 fax +32 2 649 04 39 e-mail info@bcecc.be website www.bcecc.be Chairman Mr. Bernard Dewit General Manager Mrs. Lieve Peeters Project Manager Mrs. Chen Si



Mr. Bernard Dewit Chairman

Mrs. Lieve Peeters

General Manager

INTRODUCTION

The Belgian-Chinese Chamber of Commerce or BCECC is the leading Belgian business association for companies engaged in doing business in or with China. It is a non-profit organization established in the 1980s following China's open-door policy and is located in Brussels, the heart of Europe.

The Chamber is accredited by the Federation of the Chambers of Commerce and Industry of Belgium since 28th April 2004.

BUSINESS SERVICES

Promote commercial, industrial, scientific and financial co-operation between Belgium and the People's Republic of China

Enhance information exchange

Develop contacts between Belgian and Chinese enterprises, and between Belgian and Chinese trade and economy related government official institutions

Individual services to BCECC members ranging from assistance to VISA problems, to customs issues; looking for translators, etc

ACTIVITIES

Matchmaking meetings with Chinese economic & official delegations coming to Belgium Seminars and information sessions ranging from customs issues, Intellectual Property Rights problems, recent economic developments to long-term visa for Chinese in Belgium Intensive one-day workshops focusing on cross-cultural management in Belgium & China Company visits to our member companies

Workshops in China for Chinese businessmen to attract investments in Belgium Conferences on EU-China relations and dialogues

Lunches with high-level Belgian, Chinese or European officials





Conix Architects

TESTIMONIALS

22/10/2010 - Seminar: 'Outcome of the ASEM & EU-China Business Summit'.

I would like to thank you for your invitation to the conference held yesterday, which I found very interesting both for the quality of the interventions and of the debate, and for the opportunities offered to consolidate a certain number of networks on the topic of China-Europe relations.

Jean-Marie Rousseau

Innovation & Intelligence territoriale

The Brussels Export mission to Chengdu, co-organized by BCECC - Organizing the B2B.

We hereby would like to thank you very much for the excellent organization of the mission in Chengdu. We were very happy with the efficient planning of the meetings with very interesting investors and potential clients and all your support.

We are confident that out of all contacts there will be at least one with whom we will do business. Of course we will inform you in due time about the further evolution. Maybe Mr Wan of Nhaus...

Christine Conix and Sylvie Bruyninckx Conix Architects

Normal Service - Looking for translator

Thank you for the contact details of Hong Ding. She was the only interpreter available in the end, and she accomplished her task very successfully and professionally.

Thanks again! Should you need or look for specific contacts, we would be happy to assist you!

Géraldine Chapelle

Orion Languages

NUMBER OF MEMBERS

468

PATRON MEMBERS

Zafer bvba, Atlas Copco Airpower NV, Exact Software Belgium N.V., Groep-T, Deloitte Belastingconsulenten, Essenscia, Belgian Post International, Dewit Law Office, ING Bank, Sodexim Sino-Belgian Trade S.A.

DIPLOMATIC POST IN BELGIUM

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e-mail Beijing@diplobel.org

website www.diplomatie.be/BEIJING/

D.R. CONGO



BELGIAN-LUXEMBOURG CHAMBER OF COMMERCE IN CONGO



CONTACT

address 2703, Avenue de la Justice (Enceinte de l'A.B.C.) -

Kinshasa-Gombe - DRC

tel. +243 89 89 49 292 / +243 81 88 48 319

e-mail ccbc@gbs.cd www.ccbc-rdc.be
Chairman Delegate Ms. Vicky De Beule
Secretary Ms. Natasha Kauka

INTRODUCTION

Created in 1988 as the Belgian Chamber of Commerce in Congo (DRC), the Chamber also represents the Luxembourg business interests since 2010 and consequently changed its name into Belgian-Luxembourg Chamber of Commerce in Congo. It has become an obligatory stopover for economic meetings and contacts in DRC.

The Chamber represents some 120 companies and offers a number of services to facilitate their business activities.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 19th March 2007.

BUSINESS SERVICES

Members networking

Ensure that the members are well-known in the Congolese and Belgian business community

Develop commercial relations between Congo and Belgium/Luxembourg

Promote members' interests within Belgian/Luxembourg authorities and the foreign trade agencies

Facilitate the procedure for obtaining business visa at 'Maison Schengen'

ACTIVITIES

Lunch conferences for members and non-members

Training for members and non-members

Company visits for the staff of its members

Organising and receiving economic missions in Belgium and Congo

Publications

Special events, such as Tourist Rally, Speeddate, and the Belgian Week



Mr. Yves Debiesme *Chairman*



Mrs. Vicky De Beule Delegate



Speeddate



Lunch Conference with membres and non-members



Visit at 'Company Chanimetal'

TESTIMONIALS

26/09/2010 Tourist Rally

Global Broadband Solutions took part in the last Tourist Rally with four vehicles and nineteen participants who actually failed to answer the questions. The organisation was really perfect, characterised by good mood and exceptional conviviality.

This encourages us to participate in the next edition of this rally that allowed us to discover an unknown Kinshasa and that considerably reinforced the team spirit not only of our team, but also of the Chamber's team in general. Well done!

Michel Bluteau

Vice General Manager,

Global Broadband Solutions

16/11/2010 Speeddating

I think that the Speeddating formula is simply phantastic! You could not have imagined anything better to facilitate the contacts between Belgian economic operators and the BLCCC member companies. My dearest wish is that this method can be applied again in the near future.

Stéphane Kabasu

General Manager Metalpro

NUMBER OF MEMBERS

125

PATRON MEMBERS

Groupe Orgaman, UTEXAFRICA, SDV Agetraf, Midema, BCDC, Brussels Airlines, ...

DIPLOMATIC POST IN BELGIUM

Embassy of Congo to Belgium

(cumulative representation of the Grand Duchy of Luxembourg)

address Rue Marie de Bourgogne 30 - 1040 Etterbeek - Belgium

tel. +32 2 213 49 80 **website** www.ambardc.eu

DIPLOMATIC POST OF BELGIUM

Embassy of Belgium to Congo

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fax +873 762 154 472 e-mail kinshasa@diplobel.fed.be website www.diplomatie.be/kinshasa

DOMINICAN REPUBLIC



BELGIAN-LUXEMBOURG-DOMINICAN CHAMBER OF COMMERCE







BELGA - LUXEMBURGUESA - DOMINICANA

CONTACT

address Avenue Kersbeek 306 - 1180 Brussels - Belgium

tel. +32 2 534 40 88 fax +32 2 534 56 07

e-mail info@ccbldl.com Chairman Mr. Robert Urbain

C.E.O. Mr. Michel Niechcicki

Secretary Ms. Christina-Mariko Scheel

INTRODUCTION

The Belgian-Luxembourg-Dominican Chamber of Commerce (CCBLD) promotes trade relations between Dominican, Belgian and Luxembourg markets.

The Chamber helps its members with regular network and business opportunities with Dominican, Belgian and/or Luxembourg investors in economic, cultural, commercial, medical fields and with diplomatic, political and industrial personalities and institutions.

It represents companies of all sizes, as well as local industry associations. The Chamber aims to boost the Belgian-Dominican-Luxembourg business climate leading to economic growth. The Chamber in Brussels closely co-operates with the Chamber of Commerce of the Grand Duchy of Luxembourg, with the Dominican-Belgian-Luxembourg Chamber of Commerce in Santo Domingo, with the Embassy of the Dominican Republic in Brussels, with the Centro de Exportacion e Inversion de la Republica Dominicana, with the National Council of Free Trade Zones and the National Council of Private Companies of the Dominican Republic, with Brussels Enterprises Commerce and Industry (BECI), the Walloon Export and Foreign Investment Agency (AWEX), with Brussels Export, and with Flanders Investment & Trade (F.I.T.). The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 25th November 2009.

BUSINESS SERVICES

Assistance, advice and follow-up for exporters and importers, either in Brussels or abroad, thanks to the Chamber's professional networking system and to the high-level experience of the Board's members

Exchange of experiences and information regarding the Dominican markets and the political development of the country (conventions, intergovernmental agreements with Europe, information on incentives for foreign investment, etc.)

Get-together and high-level networking activities; meetings especially planned for member companies in order to provide them unique opportunities of exchanging ideas with government, industry and cultural representatives of the Dominican Republic

Contact information of trade and professional organisations in Brussels or abroad General information on trade shows and promotional events

Organisation of trade missions and seminars



Chairman





Mrs. Christina-Mariko Scheel

ACTIVITIES

April 2010: Trade mission to Belgium and Luxembourg: 30 Dominican businessmen and representatives of the Dominican public institutions participated in the mission.

10/08/2010: The Chamber visited the Dominican Republic with executives of Teleperformance Call Centers. This visit led to the establishment of important relations with the Dominican government and this multinational corporation.

Late 2011: Planned trade mission to Santo Domingo - Belgian and Luxembourg businessmen and representatives of public institutions will meet targeted Dominican investors and Dominican representatives.

TESTIMONIALS

Economic Mission held in April 2010.

Further to the dinner organised by the Belgian-Luxembourg-Dominican Chamber of Commerce at the Château de Genval in Belgium last April, we met the director of GRUPO HOSTOS that became our partner in the Dominican Republic. Since then, we delivered a demonstrational machine for water purification in order to launch the distribution. I went twice to Santo Domingo for commercial meetings and also to assist to the homologation process of both water quality and of the machine itself by the public Institute for Innovation in Biotechnology and Industry (IIBI). Negotiations are currently on-going.

Raoul Antoine SOTRAD WATER Sprl

NUMBER OF MEMBERS

Economin mission to Belgium &

Luxembourg April 2010

DIPLOMATIC POST IN DOMINICAN REPUBLIC

Embassy of Belgium to Jamaica

(cumulative representation of the Dominican Republic)

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DOMINICAN REPUBLIC

DOMINICAN-BELGIAN-LUXEMBOURG

CHAMBER OF COMMERCE CÁMARA OFICIAL DE COMERCIO DOMINICO BELGA-LUXEMBURGUESA.

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Chairman Mr. Gustavo A. de Hostos **Director** Mrs. Thamara C. Ventura



Mr. Gustavo A. de Hostos Chairman

INTRODUCTION

The Dominican-Belgian-Luxembourg Chamber of Commerce plays a significant role in the economic growth and in the business climate of the Caribbean area towards Europe through its programmes and activities.

The Chamber represents companies of all sizes, sectors, and regions, as well as local chambers and industry associations. The Chamber's key role in ensuring the country's growth and prosperity will strengthen individual endeavours while amplifying the collective voice of business.

The Chamber closely co-operates with the Belgian-Luxembourg-Dominican Chamber of Commerce in Brussels and also with the Embassy of Belgium in Kingston, Jamaica, which seeks potential business and industrial opportunities.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 25th November 2009.



Mrs. Thamara C. Ventura Director

BUSINESS SERVICES

Marketing services

Market research

Product and commodity information, norms and regulations

General information on trade shows and promotional events

Contact information for trade and professional organisations

Information on incentives for foreign investment

Information on potential business partners

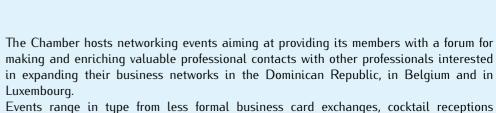
Selection of targeted contacts for direct mail and other promotional campaigns; each contact includes business address, telephone number and executive name/title and is

Selection of and initial contact with potential business partners

Organisation of commercial delegations and trade missions

ACTIVITIES

Organisation of conferences and seminars in cooperation with local business and professional organisations, institutions (CEI-RD) and private enterprises, local European Chambers and with the Federation of European Chambers of Commerce. These events are open to members and deal with relevant issues of current interest including trends and new developments in international commerce, business, finance, technology and investment.



and outings, to high-level networking activities especially planned for our supporting members to provide them with unique opportunities of meeting and exchanging ideas with government, industry and culture representatives.





Visit Teleperformance Call Centers

TESTIMONIALS

12-17/04/2010: Trade mission organised by the Chamber to Belgium and Luxembourg.

34 Dominican businessmen and representatives of the Dominican public institutions participated in the mission with excellent commercial results.

During this mission an agreement was signed allowing Kemen Caribbean to represent IDCOR sprl in the Caribbean area.

21/07/2010: Belgium national day - Cocktail at Restaurant Pat'E Palo - Zona Colonial, Dominican Republic.

The Ambassadors of the Delegation of the European Union, of France, United Kingdom, the Netherlands and authorities of the Dominican government were attending together with members of the Chamber, Presidents and Executive Directors of the bilateral European Chambers of Commerce in the Dominican Republic to celebrate Belgium.

10/08/2010: The Belgian-Luxembourg-Dominican Chamber of Commerce based in Brussels visited the Dominican Republic with executives of Teleperformance Call Centers. This visit led to the establishment of important relations with the Dominican government.

5/10/2010: Workshop on the opportunities of working with the implementation of the EPA, organised in collaboration with the Centre for Export and Investment of the Dominican Republic (CEI - RD).

NUMBER OF MEMBERS

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BELGO-INDIAN CHAMBER OF COMMERCE & INDUSTRY



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e-mail bicci@bic-belgium.com
website www.bic-belgium.com

Chairman Mr. Philippe Vlerick Executive Assistant Mrs. Marieke Bilcke



Mr. Philippe Vlerick *Chairman*

INTRODUCTION

Founded in 1954, the Belgo-Indian Chamber of Commerce & Industry (BICC&I) is today at the heart of a growing network with access to more than 1.400 contacts in Belgium directly involved in business with India.

Through its co-operation with Indian, Belgian and European official institutions, BICC&I serves businesses in both directions, from Belgium to India and from India to Belgium. The Chamber seeks to promote the commercial, industrial, scientific and financial co-operation between Belgium and the Republic of India. The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 6th January 2009.



Mrs. Marieke Bilcke Executive Assistant

BUSINESS SERVICES

Providing information via Chamber's website and newsletter "India News Flash"

Liaising contacts between Belgian and Indian companies by means of regular meetings,

seminars, workshops and delegations

Supporting organisations working on activities with India in various areas of interest: economic, social, cultural, charity

ACTIVITIES

Organisation of exhibitions, seminars, business lunches, conferences Organisation of trade missions



India & Logistics

INDIA CALLED 2000 We take to receive the second sec

India Calling 2009



New Year reception and guided tour of the ING exhibition Oceania

TESTIMONIALS

2009 India - Europe Business partnership summit

12/05/2009 Seminar India & Logistics

30/09/2009 - 03/10/2009 India Calling 2009

02/03/2010 Co-organisation of Seminar India & Automotive

20-27/03/2010 Support and organization of Gala Night - Mission Prince Philippe

NUMBER OF MEMBERS

120

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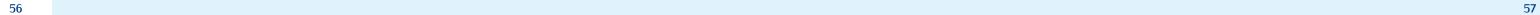
website http://www.indembassy.be

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IRAN

IRAN & BELGIUM CHAMBER OF COMMERCE AND INDUSTRY



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Chairman Mr. Mohesen Khalili Araghi
Vice-President Mr. Mohammad Vali Assadi

Secretary General Ms. Atoosa Samiei

INTRODUCTION

The Iran & Belgium Chamber of Commerce and Industry was established in 1986. Its main goal is to promote the commercial and economic relations between Iran and Belgium in close co-operation with official authorities, organisations and institutions of both countries.

The Chamber endeavours to meet the wishes and needs of businessmen from both countries whenever appropriate.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 23rd November 2005.

BUSINESS SERVICES

Free access to the database of the Chamber

Collecting and analysing statistical data and other useful trade, economic and industrial information related to the two countries to make them available for Iranian and Belgian businessmen

Guidance and advice in special cases by different commissions of the Chamber

Distribution of business opportunities and participation in seminars and conferences offered to member companies thanks to the Iranian Committee of the International Chamber of Commerce

Co-operation in obtaining business visas for Iranian and Belgian members

At members' request, purchase and gathering of documents related to international tenders and dispatch of specific booklets by express mail and delivery of proposals against receipt

Attempting to settle disputes arising from commercial, economic and industrial relations between Iranian and Belgian enterprises in amicable ways or by referring them to arbitration (both internal and external), when so requested and upon approval of the Board of Directors of the Chamber

Research of investment opportunities for member companies in both countries

Office services, such as providing conference rooms, telephone, telex, fax, photocopy machines, etc.



Mr. Mohesen Khalili Araghi Chairman



Mr. Mohammad Vali Assadi Vice-president



Delegation to Agribex



Delava



Poultry and livestock fair

ACTIVITIES

Facilitating the exchange of trade, economic and industrial delegations between Iran and Belgium

Organisation of seminars, lectures, conferences and symposia dealing with commercial, economic and industrial issues of mutual interest

Publication of information in the Chamber's Quarterly regarding questions related to the promotion of trade and economic relations of both countries, containing changes in commercial and industrial laws and other common topics of interest

TESTIMONIALS

30/11-07/12/2009, Delegation to Agribex

We would like to extend our gratitude to the Embassy of Belgium in Tehran, to Flanders Investment & Trade (the commercial section of the Belgian Embassy) and especially to the Iran & Belgium Chamber of Commerce for their efforts and for facilitating our introductions. Acknowledging the activities of distributors and manufacturers and all involved in audiovisual industries, we highly appreciate the cooperation of the persons in charge of Mashhad International Exhibition Co., Mashhad Photographers Movie Makers Union, Mashhad Audiovisual Tools Sellers Union and Iran & Belgium Chamber of Commerce and Industry who played an important role in the successful organisation of this event.

NUMBER OF MEMBERS

150

PATRON MEMBERS

Butane, Herfurth Logistics

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IVORY COAST



BELGIAN CHAMBER OF COMMERCE IN IVORY COAST

C.C.B.C

CONTACT

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Chairman Mr. Henri Weyckmans

Secretary General Mr. Thierry Vandenckerkhove

INTRODUCTION

The Belgian Chamber of Commerce in Ivory Coast was founded in 1985 to pursue the following objectives: to support the economic relations between Belgium, the Grand Duchy of Luxembourg and the Republic of the Ivory Coast; to contribute to the development of the commercial, industrial, agricultural and services activities of all three countries. The Chamber also dedicates its efforts to cultural and humanatarian activities.

The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 4th May 2006.

BUSINESS SERVICES

Organisation of events, seminars, workshops aiming at facilitating the exchange of goods and services, informing member companies about business opportunities

Information about payment systems according to current legal requirements

Assistance with debt recovery

Arbitration

Fiscal and legal advice

Organisation of trade fairs and exhibitions

Protect the interests of member companies towards public authorities

The Chamber's services are free of charge for its members except when these services involve special costs

ACTIVITIES

Co-operation with the Embassy of Belgium to Ivory Coast, with the delegates of the three Belgian regions in loco and with all those organisations interested in establishing economic relations with Ivory Coast.

The Belgian Chamber of Commerce in Ivory Coast receives many requests from suppliers located in Belgium, and from exporters to Belgium of tropical products for sale and transformation.

Thanks to two economic missions in Ivory Coast in 2008 and 2009, important business relations could be tightened between Belgian and Ivorian partners.



Mr. Henri Weyckmans *Chairman*



Audience Ivorian Head of State F.I.T.-mission 1st – 4th June 2010



Lunch F.I.T. Economic mission 1st - 4th June 2010

TESTIMONIALS

F.I.T. Economic mission in June 2010 in Ivory Coast

I sincerely thank you for contributing to the outstanding success of this mission, despite the evident difficulties and obstacles. The team of the Belgian Chamber of Commerce in Ivory Coast, and particularly Mr. Henri Weyckmans, solved the problems calmly, kindly and efficiently.

Michel Van der Voort

President Belgian-Luxembourg Chamber of Commerce ACP countries

We thank the Belgian Chamber of Commerce in Ivory Coast for the organisation and the support to the economic mission. We also appreciated the warm welcoming by the Chamber's member companies.

Alexander Herring

Councillor Financing Department Belgian-Luxembourg Chamber of Commerce ACP countries

Many other congratulations were verbally addressed to the Belgian Chamber of Commerce in Ivory Coast on the occasion of the same economic mission, namely by the President of the Republic of Ivory Coast, who received the delegation to thank the Belgian economic operators for visiting the country. The Minister of Industry and SMEs, the General Manager of the Ivory Coast Investments Promotion Centre, the Ambassador of Belgium to Ivory Coast, all congratulated for the good organisation and the quality of speakers.

NUMBER OF MEMBERS

70

PATRON MEMBERS

Gema Construct SA, Ivoire Fibro Ciment, BICICI Groupe BNP Paribas, Manuchar CI, Tribalnets, IPS (WA), SOGB, Cargill (WA)

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APAN

BELGIAN-LUXEMBOURG CHAMBER OF COMMERCE IN JAPAN

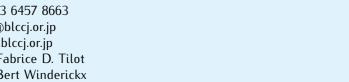
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Chairman Mr. Fabrice D. Tilot
General Manager Mr. Bert Winderickx





Mr. Fabrice *Chairman*

INTRODUCTION

The Belgian-Luxembourg Chamber of Commerce in Japan (BLCCJ) promotes business in the Japanese market by supporting the Belgian-Luxembourg business community and creating a more favourable market environment for its member companies.

More specifically, BLCCJ has three main objectives: to promote commercial activities between Belgium, Luxembourg and Japan; to create and facilitate awareness about Belgium and Luxembourg; and to provide a business network for its members in Japan.

In line with these main objectives, the Chamber organises a variety of regular activities, often in collaboration with the embassies of Belgium and Luxembourg as well as other Belgian, Japanese and Luxembourg-related organisations.

The Chamber is a founding member of the European Business Council-European Chamber of Commerce in Japan and is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 6th June 2003.

BUSINESS SERVICES

Promotion of member companies' activities

Coordination and support of visiting business missions

Logistical support upon request

Information on Japanese business practices

Access to official publications issued by Belgium and Luxembourg

Access to seminars, business meetings or events

Organisation of trade missions

Chamber quarterly information newsletter

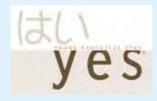
Access to EBC (European Business Council) and its activities

ACTIVITIES

Nippon Export Award: an initiative of the Belgian-Luxembourg Chamber of Commerce in Japan, with the purpose to reward those companies that have made significant achievements in exporting to Japan, importing into Japan, or distributing Belgian-Luxembourg products or services within Japan.

Delighting Customers in Japan: an annual seminar in which the BLCCJ gives a forum to those exceptional companies that succeeded in delighting their Japanese customers, and that have developed differentiating strategies and are executing them with excellence, allowing them to win over the Japanese consumers.





YES-Program: a commercial export project under the auspices of His Royal Highness Prince Philippe of Belgium. It aims to train young executives from Belgium and Luxembourg in successful Japanese business practices, at moderate cost, and in a short period of time.

NUMBER OF MEMBERS

126

PATRON MEMBERS

UCB, Puratos, Barco, BNP Paribas-Fortis

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MOROCCO



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thairman Mr. Lucien Leuwenk

Chairman Mr. Lucien Leuwenkroon **Director** Ms. Nour Badraoui-Drissi

INTRODUCTION

The Belgian-Luxembourg Chamber of Commerce in Morocco (BLCC) was founded in 1925. Since then, the Chamber has contributed to the rise of the privileged relations between Belgium, the Grand Duchy of Luxembourg and Morocco.

The Chamber is a non-profit association and offers to its members a wide variety of services to facilitate the members' economic and commercial objectives. The Chamber cooperates with Belgian and Luxemburg diplomatic posts in Morocco, with public adminstrations and other business organisations.

The Chamber is acreditated by the Federation of Chambers of Commerce and Industry of Belgium since 6th June 2003.

Mr. Lucien Leuwenkroon *Chairman*



Mrs. Nour Badraoui-Drissi *Director*

BUSINESS SERVICES

Legal department: the Chamber can intervene to settle in a friendly way litigations between economic partners

Business missions: the Chamber organises missions to trade shows in Belgium such as Batibouw, Seafood and DECOoh

Organisation of road show to Belgium and Luxembourg in order to support the direct contacts between economic operators

Belgium Business Lunches every third Friday of the month, in order to reinforce the relations between existing members and new members

Regular distribution of business proposals, also via the website

Research of addresses in different sectors

ACTIVITIES

The BLCC organises many projects, such as a seminar designed to develop a national strategy vis-à-vis the informal economy, seminars about recycling, consumer protection, etc.



Morocco-Belgium, October 2004



Gastronomical Week 2008



Fashion.be 2008

TESTIMONIALS

In 2004, King Albert II and Queen Paola visited Morocco, the first and only visit of a Belgian monarch. This royal visit crowned the Year of Belgium in Morocco. The King also attended the economic forum. This was an occasion to emphasise the diplomatic and socioeconomic relations between the two kingdoms.

In 2006 and 2008, the Chamber organised a Gastronomical Week, with a chef flown in from Belgium to energise the week. At the inaugural cocktail party, there where almost 300 guests. The general and specialised local press wrote many articles about the Belgian cuisine.

In 2008, a Belgian fashion show "Fashion.be" took place in a prestigious hotel in Casablanca. The event was a huge success and provided an opportunity for professionals to discover Belgian creativity through six representative designers, illustrating different facets of Belgian fashion."

NUMBER OF MEMBERS

280

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PATRON MEMBERS

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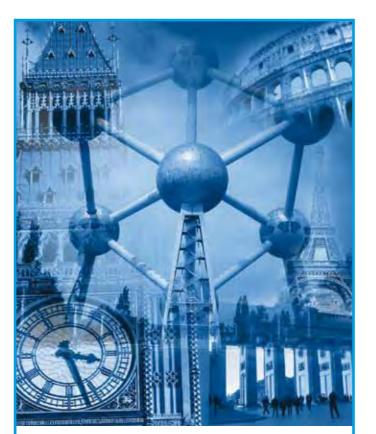
■ SGBT, I expert du Groupe Soci t G n rale pour l'activit de Private Banking





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PAKISTAN



PAKISTAN-BELGIUM BUSINESS FORUM



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President Mr. Sameer H. Dohdy

Vice-Presidents Mr. Mohammed A. Rajpar and Mr. Zahid Dada

Secretary-General Mr. Mehelli B. Dinshaw

INTRODUCTION

The Pakistan - Belgium Business Forum (PBBF) was formed in April 1997 under the patronage of the Royal Belgian Embassy to Pakistan.

PBBF has a Memorandum of Understanding with the Brussels Chamber of Commerce and Industry (BECI) to encourage bilateral trade and business activities between the two countries. PBBF's objectives are to encourage and promote business ties, mutual understanding and friendly relations between the business communities of Pakistan and Belgium, whilst PBBF's membership of 80 companies encompasses a diverse range of business activities such as shipping and freight forwarding, textiles, oil and gas, manufacturing of building materials, cement, glass, etc. with varying degrees of collaboration with Belgium. PBBF enjoys an outstanding reputation amongst other fora as well as business and official circles. PBBF is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 6th January 2009.

BUSINESS SERVICES

Trade inquiries

Discounted rates for hotels, courier service

Guidance for visa

ACTIVITIES

Trade delegations to Belgium, through the MoU with the Brussels Chamber of Commerce and Industry (BECI)

Organisation of the Belgian Food Festival in order to spread social and cultural awareness of Belgium in Pakistan

Participation with group stand in Karachi Chamber of Commerce and Industry's international exhibition "My Karachi"

Hosting networking sessions with dignitaries for members of PBBF

Seminars on various topics (investment, trade policy, WTO trade negotiations) for members of PBBF



Mr. Sameer H. Dohdy President



Mr. Mohammed A. Rajpar *Vice-President*



Mr. Zahid Dada Vice-President





AGM & Networking session



Conference Survival of Pakistan Economy



Seminar on Investment in Pakistan

TESTIMONIALS

3/04/2010 - Annual general meeting & networking session with government officials, social workers and NGOs, Karachi

It was a very successful attempt to turn a statutory meeting into a networking event allowing members of PBBF to interact with representatives of various agencies and departments with whom businessmen face issues daily.

13/11/2010 - "Belgian Food Festival" at the Karachi Marriott Hotel

Bravo! Today's event and Belgium Food Festival lunch at Marriott was marvellous. Mr. Rajpar steered the programme like the captain of a ship. The minutest details were taken care of; you and your team deserve a great hand of applause.

Syed S. Haider

President & CEO

Century 21 USA, Karachi, Pakistan

24/01/2009 - Seminar "Investment in Pakistan"

Congratulations on a successful seminar. It was very informative, especially the prospects for investment which were elaborated in depth by the Minister and were not previously known to me. However, in my opinion, there were too many press and media people crowding the podium and we had a difficult time seeing the chief quest. Rest was perfect.

Cyrus Patel

Director

Network Asia Logistics, Karachi, Pakistan

NUMBER OF MEMBERS

80

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RUSSIA & BELARUS

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Chairman Mr. Jacques van Rijckevorsel

General Advisor Mr. Arkady Arianoff

INTRODUCTION

For more than 35 years, the Belgian-Luxembourg Chamber of Commerce for Russia and Belarus (CCBLR) is a partner for Belgian and Luxembourg companies exploring and/or expanding their activities on the Russian and Belarusian markets. Together with its members it has made a smooth switch from the state-quided economy, through the transition period up to the opportunities offered by the private initiatives in the capital and the regions. The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 28th April 2004.

BUSINESS SERVICES

Identification of potential business partners

Assistance for selection of Russian legal human resources and translators

Customised business reports on the enterprises working at the Russian and Belarusian

Market studies: finding competitive advantages like market size, key players and growth forecasts

Tailor-made preparation of business travels

Assistance with visa formalities

Assistance with accreditation of representative offices and affiliates in Russia and Belarus

ACTIVITIES

Organisation of seminars and conferences offering exclusive networking possibilities; Welcoming of foreign delegations and organisation of B2B meetings

Analysing Russian, Belarusian and European sources, following up key macroeconomic developments

Distribution of information via the website and via the monthly e-mail newsletter 'East Inform'

Trade missions: the Chamber organises both inbound and outbound trade missions to identify opportunities in promising sectors

Channelling preoccupations of the Belgian business community to the competent authorities, a.o. about visa formalities, customs and duties, problems with payment procedures, certification issues, etc.



Mr. Jacques van Rijckevorsel Chairman



Mr. Arkadu Arianofl General Advisor







ESTIMONIALS

CCBLR paving the way to the Olympic Winter Games in Sochi 2014

Comments posted after Belgian Days during the International Sochi Forum 2008 with the presence of the Russian President and the Belgian Prime Minister: 'Preparation is half of the work', it is often said and I am sure it felt like more to you and your team, but the result has made it worthwile.

Last, but not least, team work and cooperation is what turns 1+1 into 3, seeing such an extraordinary cooperation between government, diplomacy.

Sjoerd De Clerck Sr. Director Europe Barco

Thank you and your team again for the invitation, organisation of the visit to the Sochi Forum and all efforts you are doing to build constructive and productive relations between Belgium and Russia.

Mr Bulat Subaev Managing Director Lukoil Belgium

We had an opportunity to make very important contacts and our challenge now is to follow up, maintain and develop those connections to grow into real business...

Natalia Chestakova Daikin Europe, Moscow office

NUMBER OF MEMBERS

140

HONORARY MEMBERS

AGC Glass Europe, Astron Buildings, Bekaert, SCR- Sibelco, SGS Belgium, Solvay, Informacorp, FIB Belgium, BNP Paribas Fortis

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RUSSIA & BELARUS

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The Port of Mertert



Located on the municipalities of Mertert and Grevenmacher on the left bank of the Moselle, the Port of Mertert has a total area of 65 hectares. Both docks along the port basin, on which are installed 10 rolling cranes with a lifting force of 12 to 35 tons, have a total length of 1,600 meters. The transshipped products are mainly steel products upon arrival and departure of Arcelor-Mittal plants installed in Luxembourg, petroleum products, coal, agricultural products and construction materials.

During all the years of its existence the Port of Mertert has made the economy of Luxembourg benefit from competitive transshipping prices and proper service. It also managed to defend the interests of inland water transport whose qualities do not need to be praised (environmental protection, reliability, safety, etc.).

Inland water transport ensures a high degree of safety, especially for the transport of dangerous goods. Finally, it contributes to disburden overloaded road networks in areas with high density. In front of the backdrop of the ideal strategic location of the Port of Mertert representing a unique site in Luxembourg comprising the three transportation modes and allowing a transshipment from river, rail and road, the company of the port with the support of the Ministry of Sustainable Development and Infrastructure, together with their handlers, expends every means at its disposal to ensure the sustainability of the Port of Mertert. Thus, it is particularly foreseen to expand the tracks of arrival and departure of 4 railroads, increasing to 8 the number of available tracks. In parallel the connection of the shunting tracks with the tracks of arrival and departure will be achieved through double tracks. In a nutshell.

"The Port of Mertert is designed to meet the needs of the development of the economy of Luxembourg. Connections by river, rail and road contribute to its proper insertion in the trans-European transport networks."



Direction du Port

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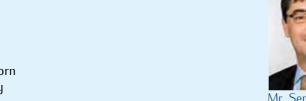
BELGIUM-LUXEMBOURG BUSINESS CLUB IN SWITZERLAND BUSINESS CLUB BELGO-LUXEMBOURGEOIS EN SUISSE

BLC

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Chairman Mr. Serge Niederkorn
Managing Director Mr. Christian Fabry



INTRODUCTION

The Belgium-Luxembourg Business Club in Switzerland (BLC) is a non-profit organisation in line with article 60 of the Swiss civil code, established in Geneva in 1994. Its aim is to provide to its members a platform for contact and networking opportunities between Switzerland, Luxembourg and Belgium. The BLC organises lunches with speakers from the three countries, workshops, and visits to factories with established reputation in their fields of activity, thus creating a favourable business climate and reinforcing the image of Belgium and Luxembourg on the Swiss market. The BLC is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 23rd November 2005.

BUSINESS SERVICES

Assistance in creation of companies, also providing domiciliation service Searching for industrial, commercial and financial partners Assistance in executives selection procedures Translation of commercial documents Organisation of seminars, lunches and conferences Assistance in industrial, financial, legal and real estate issues

ACTIVITIES

The main BLC activities are represented by lunch-debates and conferences inviting as guest speakers valuable politicians and representatives of the economic and cultural scene. Visits to the premises of Swiss enterprises operating both in Belgium and in Luxembourg, are also part of the range of BLC activities, as well as an annual travel to a European city, and the award ceremony of the BLC prize "The Crystal Matterhorn", granted every two years to a SME highly performing its economic relations with at least two countries, of which one is meant to be Switzerland. The award ceremony is organised alternatively in Belgium, in Luxembourg and in 2012 in Switzerland.



Mr. Serge Niederkorn Chairman



Mr. Christian Fabry *Managing Director*



Award Crystal Matterhorn 2010



Ceremony Crystal Matterhorn

NUMBER OF MEMBERS

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BELGIAN-LUXEMBOURG CHAMBER OF COMMERCE IN TURKEY

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DE BELGISCHE - LUXEMBURGSE KAMER VAN KOOPHANDEL IN TURKIJE

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Chairman Mr. Tayfun Yumak

Secretary General Mr. Nermi Karacabeyli



Mr. Tayfun Yumak Chairman

INTRODUCTION

The Belgian Chamber of Commerce in Turkey was founded in 1926 in order to support the economic, commercial, social and cultural relations between Turkey and Belgium.

Further to the approval by the Chamber of Commerce of Luxembourg in 2009, the Chamber changed its name into Belgian-Luxembourg Chamber of Commerce in Turkey, and now represents also the economic and commercial interests of Luxembourg in Turkey.

The Chamber assists both Belgian and Luxembourg companies that are located in Turkey or that want to become active on the Turkish market, and Turkish companies which want to operate in Belgium or Luxembourg. It actively works on promoting Turkey's image in Belgium and Luxembourg and vice versa. The Chamber is accredited by the Federation of Chambers of Commerce and Industry of Belgium since 19th March 2007.



Mr. Nermi Karacabeyli Secretary General

BUSINESS SERVICES

Regular meetings and conferences to exchange information about current economic and professional topics

Participating directly or indirectly in exhibitions and trade fairs, assisting companies with their participation

Help and advice regarding commercial and professional litigation matters

Lobbying toward embassies, consulates, commercial attachés, government, public and private institutions

Acting directly or indirectly as an intermediary for finding a sales partner Guiding trade and political delegations visiting Turkey, Belgium or Luxembourg

ACTIVITIES

Participation as a partner in the economic mission to Belgium and Luxembourg on "Business and Investment Opportunities in Turkey"

Traditional New Year's dinner and welcome summer dinner in the moonlight on the Bosphorus Trade mission to Kayseri and Bursa, in collaboration with the three regions in Belgium, the Kayseri Chamber of Commerce and Industry and the Bursa Chamber of Commerce and Industry





Turkish Construction and Building Materials Sector Conference

TESTIMONIALS

20/05/2010, Turkish Construction and Building Materials Sector Conference, at the Consulate General of Belgium in Istanbul.

This conference was the first of a series of multi-sector conferences that will be held in the coming months and years.

08/11/2010, Multi-sector conference with a presentation on the current situation of IT and telecommunication sector in Turkey and across the world.

NUMBER OF MEMBERS

116

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UNITED STATES OF AM ERICA



BELGIAN-AMERICAN CHAMBER OF COMMERCE

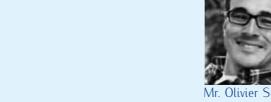


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INTRODUCTION

The Belgian-American Chamber of Commerce (BACC) is all about writing Belgian-American corporate success stories, unleashing the true potential of corporate talent and as such building powerful Belgian-American entrepreneurs.

In a nutshell, the BACC is a hands-on business club driven and managed by and for Belgian-American businessmen and women.

The BACC (as one of the oldest European Chambers in the United States with headquarters in New York) has re-invented itself as an organisation for do-ers, the Belgian corporate ambassador for entrepreneurs. The Chamber's mantra is making Belgian-American ventures successful. The BACC is driven by passion and belief in a positive, cooperative and constructive Belgian story.

Most Belgian-American companies, both subsidiaries of large caps and small entrepreneurial ventures in the United States, are part of the BACC with one of the 6 chapters (New York, Boston, Atlanta, Chicago-Detroit, Houston and Silicon Valley). Only because their managers believe that the BACC truly makes meaning. The Chamber has been accredited by the Federation of Chambers of Commerce and Industry of Belgium on 16th November 2010.

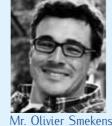
BUSINESS SERVICES

The Chamber's key value-adding service is the Strategic Business Center, the platform that creates inbound strategic success stories and as such builds on a positive 'Belgian

The BACC has built a unique virtual platform, aiming to pool know-how and intelligence. For a specific entrepreneurial venture, a Deal Team is set up, consisting of 2-8 entrepreneurs in all fields of the economy. Supported by a strong non-disclosure architecture (no external counsel is brought in), entrepreneurial ideas and issues are challenged by both sectorpeers, business owners, sharp academics... Just one goal: to strategically and constructively challenge the businessplan of Belgian entrepreneurs.

The BACC does not focus on 'informational' needs (such as, where to find subsidies, how to set up a company, where to locate an investment, prospecting lists, trade show related matters...).

For inbound business requests, the Chamber aims to work together in a complementary way with Belgium's 3 regional trade and investment organisations (F.I.T., AWEX and Brussels Export). Inbound requests are also presented to Invest in America and the US Small Business Administration. For outbound requests, the Chamber exclusively works together with AmCham Belgium.



President & CEO



Executive Director

ACTIVITIES

Provider (mandated by the US Government) of J1 intern/student/trainee visas

Organisation of social business events, in most cases focused on successful entrepreneurship Organisation of monthly 'Belgian Captain' sessions where BACC business captains are presented to define Belgium and its strengths. In 2010: Baron Eddy Merckx, Rob Heyvaert, Baron Paul Buysse, Georges Ugeux, Pierre Everaert, Bruno Colmant, Ambassador Jan Grauls, Georges Jacobs and Jan Vanhevel

Organisation of the annual Gala Belgian-American Entrepreneurship Awards where both the 'Belgian-American Entrepreneur of the Year' (Duvel-Moortgat was the 2010 nominee) and the BACC Lifetime Achievement Award (Baron Paul Buysse in 2010) are awarded



BACC gives back



Baron Paul Buusse 2010 Life Time Achievement Award

TESTIMONIALS

30/09/2009 We would like to thank you for the invitation at the BACC meeting in New York. We were very impressed by it! Not only did we get the chance to meet and present our project to 10 professionals from different areas of expertise and get great feedback from them, each giving us his point of view from a different angle. We were most impressed that they were willing to give us 3 hours of their most precious time free of charge in order to make a Belgian venture in the US successful. It was indeed an extremely valuable lesson for us.

Freddy Reyskens CEO RDSM

23/11/2009 The BACC's unique deal team approach, through brainstorming sessions refining our business plan, helped us find a way to make our business sustainable in the current turbulent retail market. It is truly remarkable that the BACC provided a group of top professionals with deep industry knowledge who took their time to give sound business advice. This is a service beyond value for start-up companies and young entrepreneurs that can serve as an example for many other consulting and advisory firms.

Nilofar Niazi CEO Nilofar

16/02/2010 Because of their quidance and connections with many international companies across the city, I found my traineeship and am able to start next month! The BACC has been a great help with setting up all of the documents I need for the American Embassy and preparing my J1 visa. Because of the Chamber I got in touch with companies, and could list the BACC as a reference, instead of sending out resumes to the bottomless pit of thousands of CVs that would never be viewed. I highly recommend the BACC to everyone in Belgium wanting to work here on a J1 visa; it may be the missing link between you and your future in the States.

Julie Verstraete intern

18/11/2010 It was more than encouraging noticing how you develop the positive image of our nation and that you are not shy to put the real socio-economic debate on the table.

Baron Paul Buysse Chairman Bekaert

UNITED STATES OF AMERICA

NUMBER OF MEMBERS

12

PATRON MEMBERS

KBC, CIC, AirFrance-KLM-Delta, ABInbev, Deloitte, Dexia, BNP Paribas, Cegedim, Duvel, Bekaert, Delhaize

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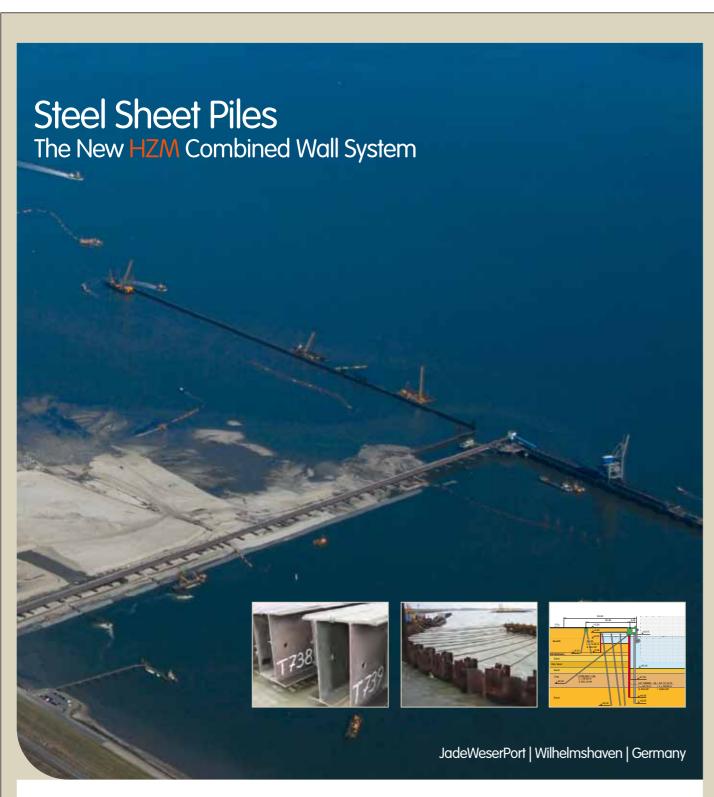
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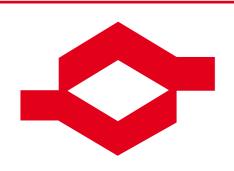
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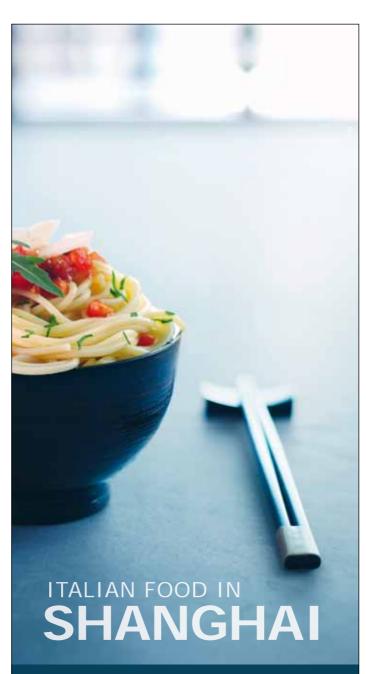


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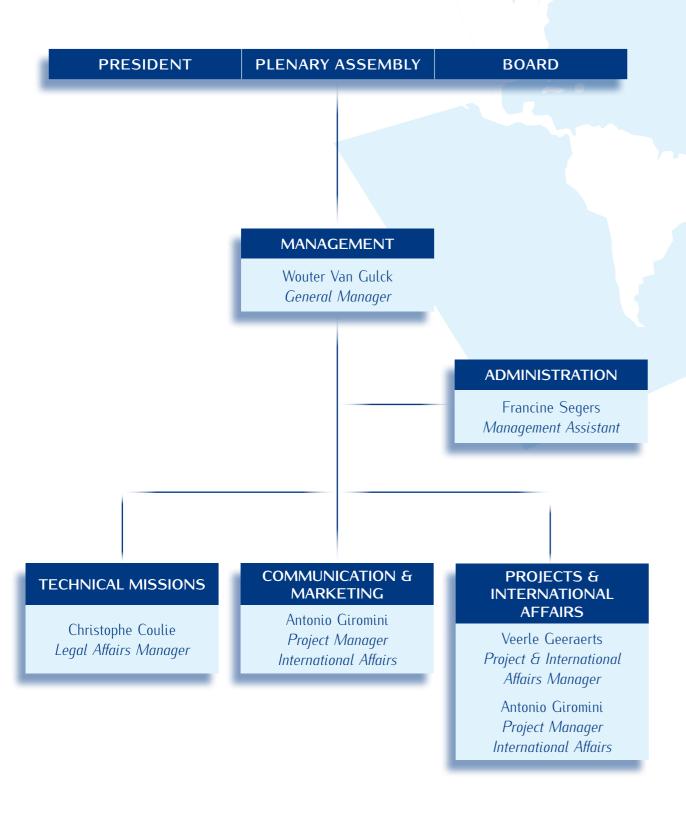
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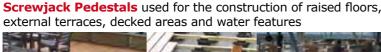
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GlobalSign Fast Facts

GlobalSign® Digital Certificate solutions enable a world of secure Internet transactions, authenticated access control, safe document exchange and protected online identities. GlobalSign® worldwide customers include enterprises of all sizes, individuals, authors, developers, hosting companies and OEM partners.

Background

Founded in 1996. Became a GMO Internet Inc group company in 2006. GMO is a public company quoted on the Tokyo Stock Exchange (TSE: 9449) and whose shareholders include Yahoo! Japan, Morgan Stanley and Credit Suisse First Boston. Historical investors include CyberTrust, ING Bank, Vodafone

Management

Ichiro Chujo, President and Group CEO Michiari Kanno, Group CFO

Paul Tourret, Managing Director EMEA

Motoo Noda - Chief Operating Officer & Legal Counsel

Henry Krumins, Sales Director EMEA

John Murray, Senior VP Enterprise Sales Americas

Steve Waite, Chief Marketing Officer West, Senior VP Channel Sales

Katsuo Chujo, VP Marketing Americas

Steve Roylance, Business Development Director EMEA

Lila Kee, Business Development Director Americas

Ronald De Temmerman, General Manager NV/SA

Core Solutions

Server & Network Security - lifecycle management for multiple enterprise level SSL / TLS Certificates

Authentication & Access Control -VPN lifecycle management for enterprise or personal Digital IDs

Secure Email - S/MIME lifecycle management for enterprise or personal Digital IDs

Document Security & Compliancy -Adobe PDF and Microsoft Office document signing and certification

Developer - code signing services, trusted root signing services and root CA certificate embedding

Web Hosting Security - SSL reselling services designed around hosting billing and deployment requirements

Core Products

SSL Certificates - SSL / TLS encryption and identity assurance for web sites

EV SSL Certificates - extended validation SSL encryption and identity assurance for next generation browsers

Adobe CDS - hardware Digital IDs / PCI server cards to digitally sign and certify PDF documents using Adobe's Certified **Document Services platform**

Microsoft Office Digital IDs – digital signatures for MS Office documents

S/MIME Digital IDs - managed digital signatures & encryption for email

Code Signing Certificates - signing services to protect code signed for Microsoft Authenticode, VB Macros, Adobe AIR, Java, Apple, Mozilla Objects

Trusted Root - CA root signing for enterprise / Gov. CAs / Microsoft Certificate Services

GCC Platform

On demand certificate lifecycle management through web based SaaS GlobalSign Certificate Center (GCC) or Ajax API / XML API. Single portal management for SSL, Code Signing, Digital IDs, Adobe CDS, Microsoft Office security

Root CA Certificates

GlobalSign branded Root CA Certificates valid from 1996

2048 bit (exp. 2028)

2048 bit EV SSL enabled (exp. 2021) Adobe CDS enabled Root CA

Memberships / Partners

WebTrust compliant since 2002 Anti-Phishing Working Group

Founding member CAB Forum

Adobe (CDS Program Participant)

Citrix - Citrix Solution Advisor

Microsoft, Mozilla, Opera + Others root embedding programs

SSL Partner Program members include Verio, Webfusion, 123-Reg

Notable Customers

Virgin Atlantic, BBC, Siemens, Skype, Vodafone, Coca-Cola, Lexus, Toyota, ING Bank, Fortis,

Statistics

Issued over 1.4 million Digital Certificates / digital IDs to people, web sites and machines

140,000 SSL Certificates - fastest growing SSL Provider worldwide in August 20081

Over 20 million Digital Certificates rely on the public trust of the GlobalSign root CA certificates

Worldwide Offices

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Additional information regarding GMO Internet Inc (TSE:9443) can be found at http://gmo.jp/en/

Additional information on GlobalSign's management team can be found at http://www.globalsign.com/company/mana gement.htm

¹ Detailed in summary for Netcraft August 2008 Secure Server Survey



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GlobalSign Fast Facts v1.3

Höganäs

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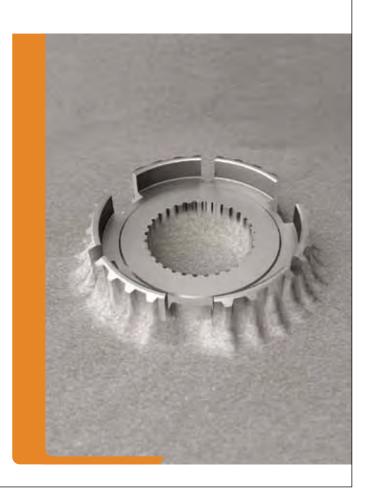
The inherent "power" of metal powders opens up opportunities to develop new innovative and cost-efficient applications. Together with customers and partners, Höganäs continuously expands the market for powder technology.

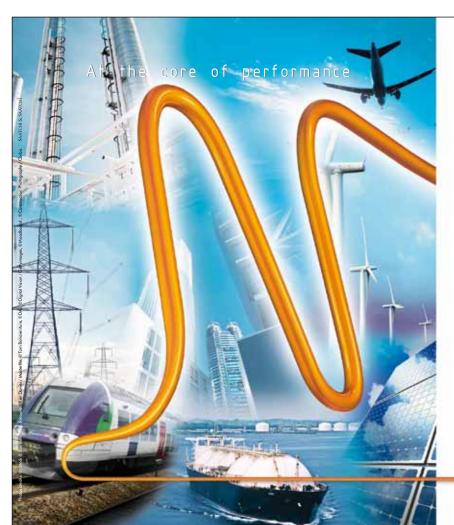
Metal powders for

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- textile filters
- sintered filters
- stainless steel
- brazing
- welding
- high speed steel

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> The breweries to visit About 1000 beers to discover Nice adresses to taste beers The best beer's gastronomy addresses Good adresses to buy beers















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