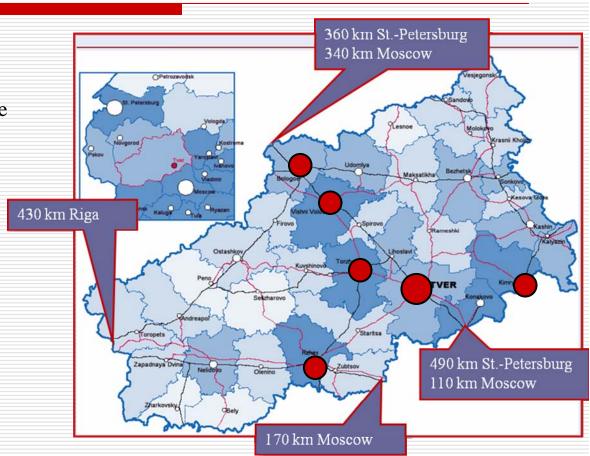


TVER REGION OF RUSSIA: AN INVESTOR GUIDE

Presentation for companies starting their business in Tver region

TVER REGION: GENERAL INFORMATION

- ☐ The part of Central Russia
- 84.1 thousand sq. km, one of the largest in the European part of Russia
- ☐ The population is 1.3 million people; the biggest cities are Tver, Rzhev, Vyshny Volochock, Kimry, Torzhok, Bologoye
- Developed transport infrastructure and utilities



TVER CITY: GENERAL INFORMATION

☐ The center of Tver region

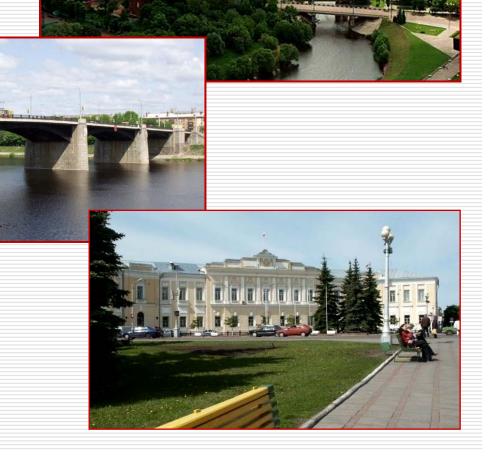
☐ Favorable geographical location

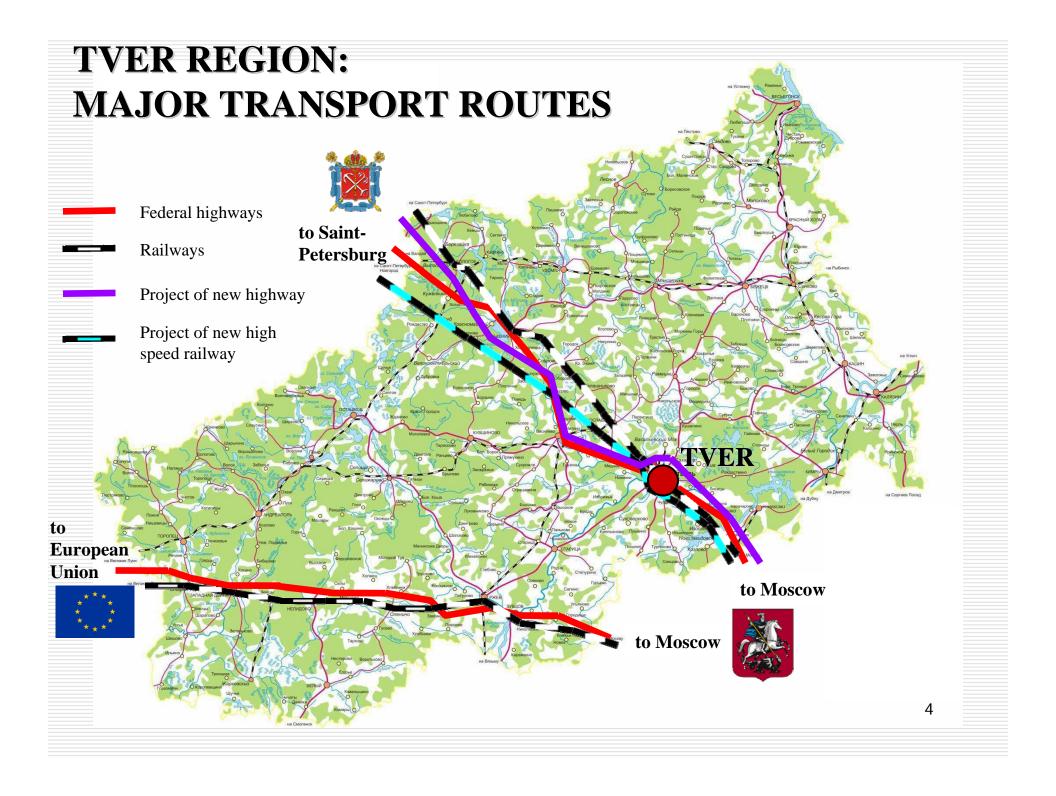
☐ Connected to Moscow by three transport ways: rail, motor and water

☐ Airport Sheremetyevo - 110 km

☐ The population of the city is

405.6 thousand people





TVER REGION: STRONG LABOR MARKET AND EDUCATION SYSTEM

- Over 600 thousand employees in Tver region and over 207 thousand employees in Tver City;
- Major industries mechanical engineering, power generation, food, chemicals, etc.
- □ Average wages in Tver region 286 EURO per month
- □ Average wages in Tver city 377 EURO per month
- □ Strong vocational and professional training:
- over 40 public and private universities
- 40 colleges
- over 100 vocational schools specially linked to Tver companies

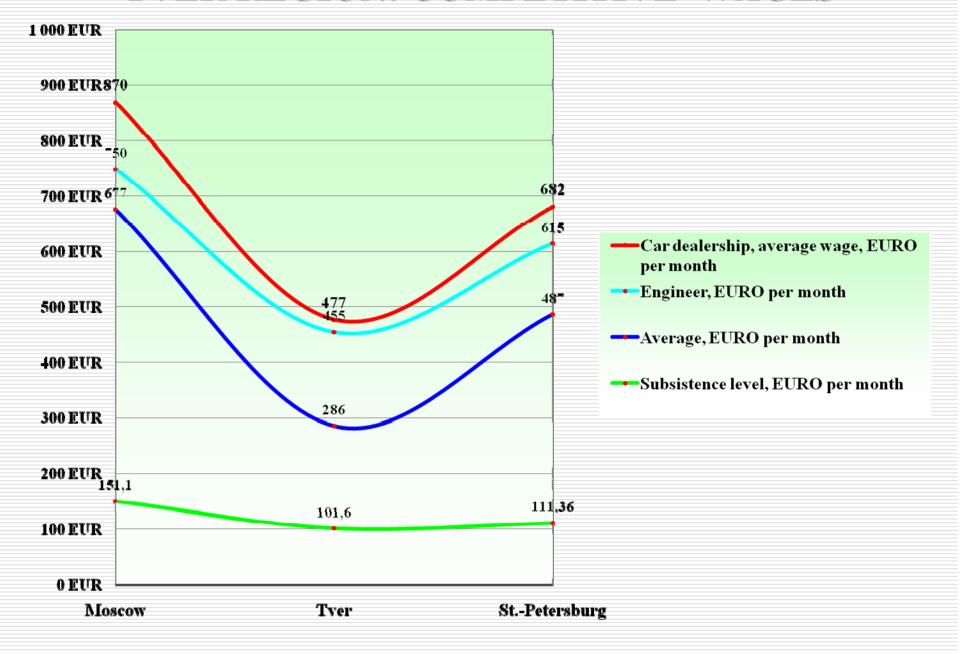


Tver grammar school



Tver State Technical University

TVER REGION: COMPETITIVE WAGES



TVER REGION: STRONG SUBCONTRACTOR BASE



- MECHANICAL ENGINEERING
- PRINTING AND PUBLISHING
- □ CHEMICALS
- **□** INFORMATION TECHNOLOGIES





TVER REGION: UTILITIES

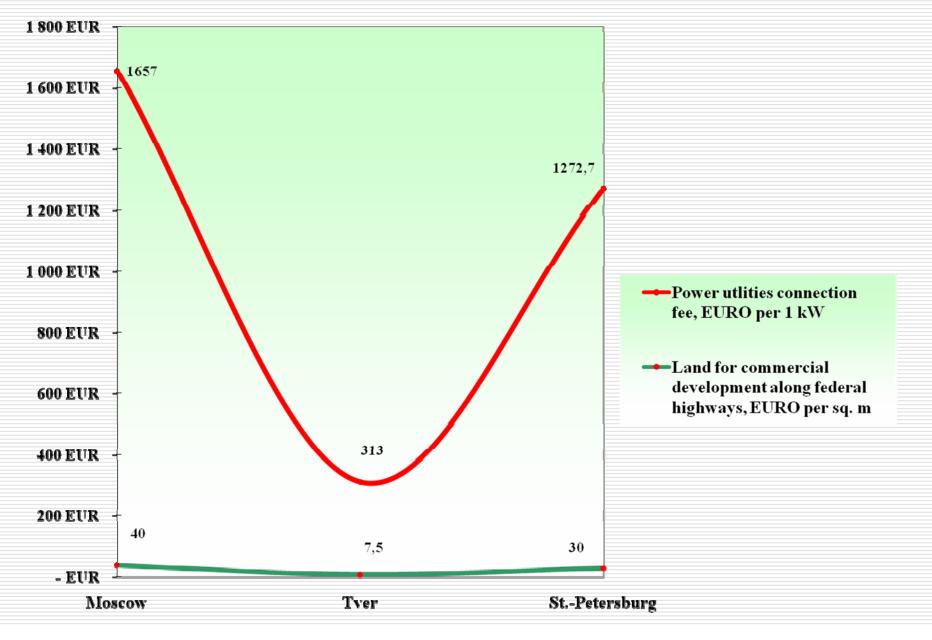




■ ELECTRICITY: Kalinin Nuclear Power Plant and Konakovo Hydro Power Plant; ¾ of 31.3 billion kW per hour is exported

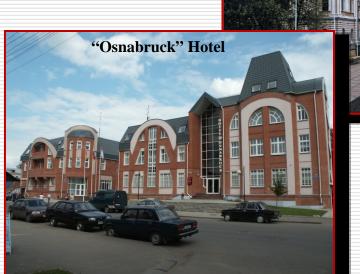
- GAS: federal gas pipelines Ukhta-Torzhok-Minsk-Ivantsevichi, Belousovo-Serpukhov-Torshok-St. Petersburg and Torzhok-Valday with over 4 billion cubic m provided
- WATER: rivers and lakes occupy the great territory, large groundwater resources

TVER REGION: UTILITIES AND LAND COSTS



TVER REGION: SERVICES AND SOCIAL LIFE

- Developed **HEALTH CARE** (hospitals, outpatients' clinics, specialized centers), **EDUCATION AND SOCIAL SERVICES**
- **HOTELS** in all towns of Tver region, the most comfortable and modern in Tver City are "Osnabruck"(4*), "Tverparkhotel" (3*), Heliopark Emmaus club hotel (3*)
- ☐ Tver region ranks 3rd among 88 Russian regions in terms of **ENVIRONMENTAL STANDARDS**
- ☐ Museums, theatres, galleries
- Major sport and music events





Drama Theatre

Imperial Travel Palace

TVER REGIONAL DEVELOPMENT DEPARTMENT

□ Administrative assistance to the project on every project realization stage



GOVERNMENT SUPPORT FOR INVESTORS: INFORMATION AND ADMINISTRATION All necessary information **ASSISTANCE**

- Preparing meetings
- Over 130 welcome letters from investors with project description
- Over 70 implementing investment projects, with total investment of 3,8 milliard euro, more than 20 thousand new workplaces





GOVERNMENT SUPPORT FOR INVESTORS: COOPERATION AGREEMENTS

- More than **50** cooperation agreements between the Tver Region Administration and investors
- □ Total investment over **1,75** milliard euro
- □ 14 000 workplaces



GOVERNMENT SUPPORT FOR INVESTORS

□ FINANCIAL ASSISTANCE





■ HUMAN RESOURCES ASSISTANCE



□ PUBLIC RELATIONS ASSISTANCE

SUCCESS STORIES: PROJECTS LAUNCHED IN 2004-2009



AHLSTROM (Finland), fiber tissues



TECO (Belgium), construction materials



VERGOKAN (Belgium), engineering



SHELL (Russia-Great Britain), oils packaging center



OMNIPAK (Russia), pulp and paper



ARCELOR-MITTAL (Luxemburg), metal-rolling plant



UBG united bottling group

UNITED BOTTLING GROUP COMPANY, HAPPYLAND-2 (Russia), bottling



HAMILTON STANDART SIENCE (Russia - USA), life support systems for airplanes

STOD (Russia), wood panels

15

SUCCESS STORIES: PROJECTS LAUNCHED IN 2004-2009





SELGROS (Germany), hypermarket



RASEC VOSTOK (France), shop equipment



PAULIG (Finland), coffee processing and packing



OZON.RU (Russia), logistic center



CEMBRIT (Finland), construction materials



PARETO-PRINT (Russia), printing plant

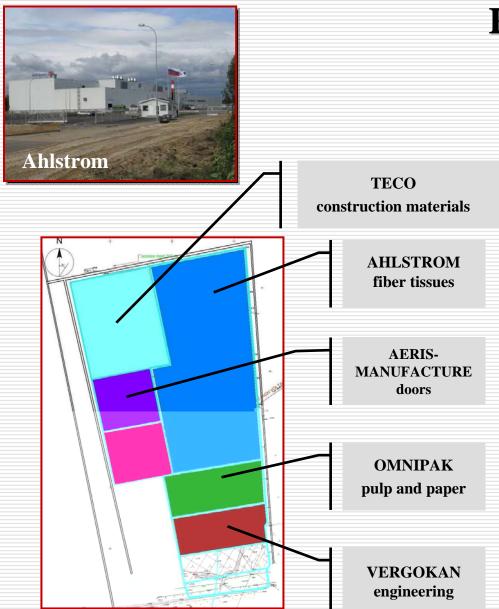


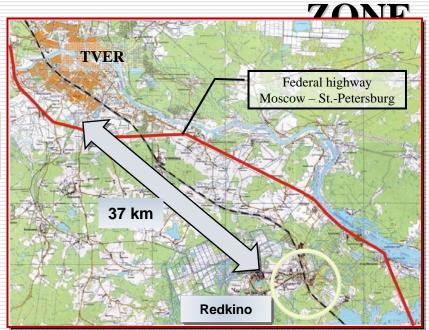


KRONES (Germany), equipment for producing of liquid food substances

SUCCESS STORY: BOLSHOE ZAVIDOVO

SUCCESS STORIES. REDKINO INDUSTRIAL







SUCCESS STORIES. BOROVLEVO INDUSTRIAL ZONES



SKF TVER: SUCCESS STORY. THE SKF'S INVESTMENT IN TVER

- □ 30 MEuros´ investment into the world's most modern plant for manufacture of high technology roller bearing products for the Russian railway market.
- 85.000 sqm land plot in Borovlevo II.
- □ 1st Step, the Railway Bearing Plant, 10.000 sqm building
- Opening January 2010.





SKF TVER: SUCCESS STORY. THE SKF CRITERIA FOR THE CHOICE OF TVER

- STRONG SUPPORT FROM TVER ADMINISTRATION
- EXCELLENT GEOGRAPHICAL LOCATION
- RAILWAY AND HIGHWAY LOGISTICS
- UNIVERSITY INSTITUTIONS
- INDUSTRIAL TRADITION
- LOCAL INFRASTRUCTURE
- LOCAL RECRUITMENT OF PEOPLE
- LOCAL CONSTRUCTION RESOURCES





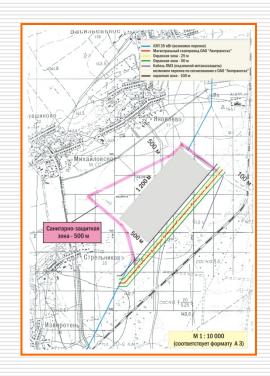


ARCELORMITTAL CHOOSES TVER REGION



DECISIVE CRITERIAS FOR ArcelorMittal

- SUPPORT BY THE TOP LEVEL OF THE TVER REGION ADMINISTRATION, PROFESSIONAL AND RESPONSIBLE TEAM
- □ INFRASTRUCTURE DEVELOPMENT ASSISTANCE
- □ INFORMATION ASSISTANCE TO THE PROJECT ON EVERY PROJECT REALIZATION STAGE
- LOGISTICS





OUR PROPOSALS FOR INVESTORS

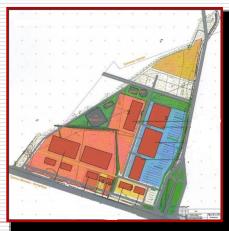
GREENFIELDS



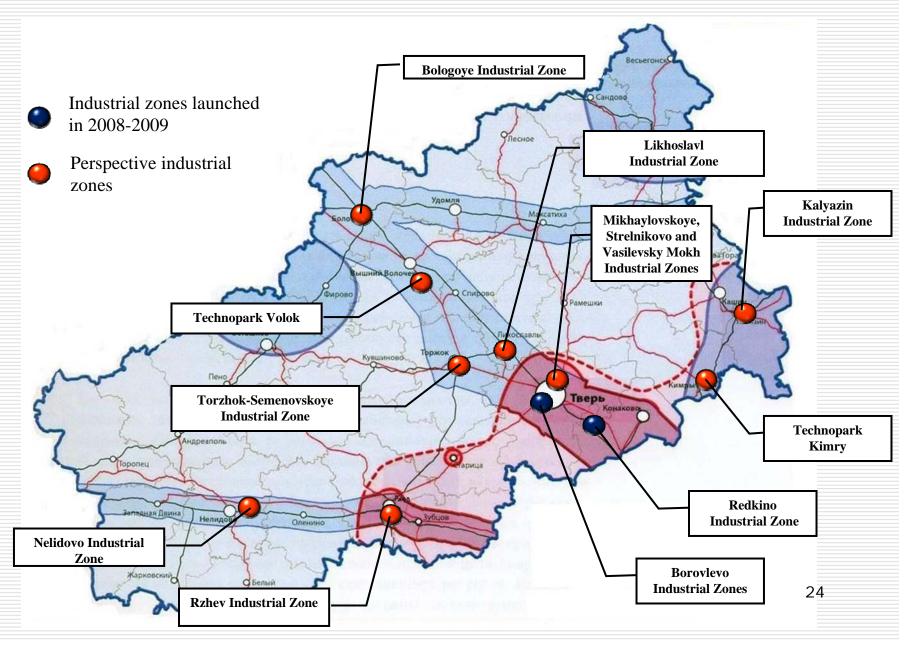


BROWNFIELDS

☐ INDUSTRIAL ZONES (MANAGED BY DEVELOPMENT COMPANIES)



OUR PROPOSALS FOR INVESTORS: INDUSTRIAL ZONES



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