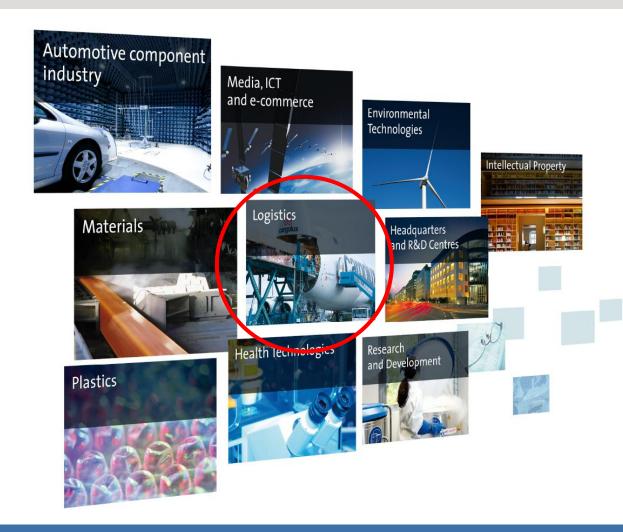


TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



A KEY SECTOR OF THE ECONOMIC DEVELOPMENT POLICY



TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



LUXEMBOURG'S LOGISTICS ACTION PLAN

OBJECTIVE

** STREGNTHEN AND POSITION LUXEMBOURG AS AN INTERCONTINENTAL AND MULTIMODAL HUB IN EUROPE FOR <u>ADDED VALUE LOGISTICS ACTIVITIES</u> **

MULTI-PRODUCT SPECIALIZATION STRATEGY



TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



- 1 IMPROVE THE REGULATORY and ADMINISTRATIVE FRAMEWORK
- (2) DEVELOP TAILOR-MADE INDUSTRY SPECIFIC SOLUTIONS
- **③ EUROHUB SOUTH A NEW MULTIMODAL LOGISTICS PLATFORM**
- **4** ASSIST IN SETTING UP YOUR EUROPEAN DISTRIBUTION

TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



- (1) IMPROVE THE REGULATORY and ADMINISTRATIVE FRAMEWORK
- (2) DEVELOP TAILOR-MADE INDUSTRY SPECIFIC SOLUTIONS
- **③ EUROHUB SOUTH A NEW MULTIMODAL LOGISTICS PLATFORM**
- **4** ASSIST IN SETTING UP YOUR EUROPEAN DISTRIBUTION

TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



IMPROVE THE REGULATORY & LEGISLATIVE FRAMEWORK

- FISCAL REPRESENTATION FOR VAT PURPOSES
- FIRST MOVER ON AUTHORIZED ECONOMIC OPERATOR (EU CONCEPT)
- ENHANCE CUSTOMS SERVICES (ECUSTOMS)
- TOWARDS A PAPERLESS ENVIRONMENT
- SINGLE WINDOW FOR LOGISTICS
- PRESERVE VAT ADVANTAGES (NO VAT PREFINANCING)
- VAT REGIME FOR THE FREEPORT

TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



- (1) IMPROVE THE REGULATORY and ADMINISTRATIVE FRAMEWORK
- (2) DEVELOP TAILOR-MADE INDUSTRY SPECIFIC SOLUTIONS
- **③ EUROHUB SOUTH A NEW MULTIMODAL LOGISTICS PLATFORM**
- (4) ASSIST IN SETTING UP YOUR EUROPEAN DISTRIBUTION

TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



AT THE HEART OF THE EUROPEAN AUTOMOTIVE MARKET

- AT THE CROSSROADS OF THE EUROPEAN AUTOMOTIVE MARKETS
- JUST-IN-TIME DELIVERY TO MAJOR EUROPEAN CAR MANUFACTURERS AND ASSEMBLY PLANTS
- MULTIMODAL CONNECTIONS TO MAJOR PORTS AND INDUSTRIAL CENTRES
- TAILOR-MADE SOLUTIONS OFFERED BY LEADING LOGISTICS PLAYERS

AUTOMOTIVE SERVICES COVERING THE COMPLETE LIFE CYCLE OF VEHICLES

INTEGRATED LOGISTICS SOLUTIONS

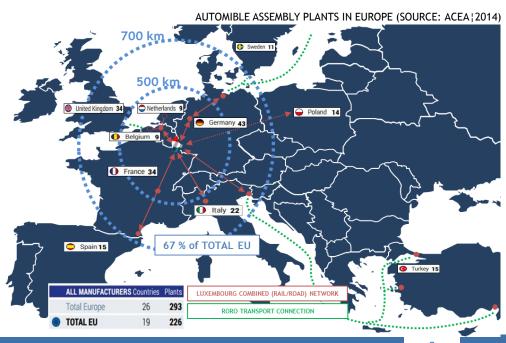
FROM - INBOUND PRODUCTION LOGISTICS

□ OUTBOUND DISTRIBUTION LOGISTICS

TO - AFTER-SALES LOGISTICS

JOINTLY WITH TRANSPORT SERVICES

- SEAFREIGHT
- AIRFREIGHT
- ROAD and RAIL



TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



A SUPPLY CHAIN SOLUTION FOR HIGH-TECH & ELECTRONICS

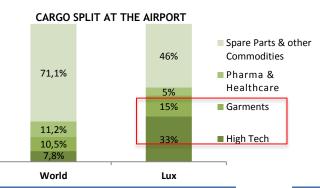
MAIN CHALLENGES

- RAPID INNOVATION CYCLES
- SHORT PRODUCT LIFE CYCLES
- RAPIDLY CHANGING CUSTOMER DEMANDS / NEED FAST ACCES TO GLOBAL MARKETS

A FULLY SECURED AND EFFICIENT END TO END GLOBAL SUPPLY CHAIN SOLUTION

- EFFICIENT AND HIGHLY SECURE SUPPLY CHAIN SOLUTION
- TAPA-A CERTIFIED AIR CARGO CENTRE
- TAILOR-MADE SOLUTIONS OFFERED BY LEADING LOGISTICS SPECIALISTS
- NO VAT PRE-FINANCING WHEN IMPORTING GOODS.





TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



A DEDICATED & SECURED FACILITY FOR VALUABLE GOODS

THE LUXEMBOURG FREEPORT IS 4 STORIED HIGHLY SECURED BUILDING OF APPROXIMATELY 22,000 SQM FOR MANAGING, HANDLING AND STORING, WITH NO TIME LIMIT, AND TRADING VALUABLE GOODS UNDER A REGIME OF SUSPENSION OF VAT AND CUSTOMS DUTIES*.

THE FREEPORT IS OPERATED UNDER A STRICTLY DEFINED TAX AND CUSTOMS FRAMEWORK:

→GOODS CAN ONLY BE INTRODUCED INTO THE LUXEMBOURG FREEPORT THROUGH SPECIALIZED FORWARDERS LICENSED BY THE CUSTOMS AUTHORITIES

→COMPLETE TRACEABILITY OF THE GOODS ENTERING, STORED AND LEAVING THE FREEPORT

TYPES OF VALUABLE GOODS

- ARTWORKS
- COLLECTABLE ITEMS
- FINE WINES
- PRECIOUS METALS



TYPES OF ACTIVITIES

- HIGHLY SECURED STORAGE
- PERFECT CONSERVATION CONDITIONS
- TAILOR MADE RESTORATION ACTIVITIES

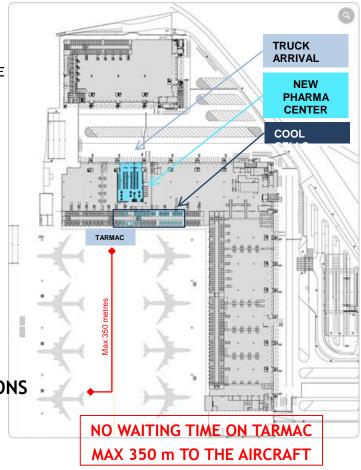


TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



A FULLY DEDICATED & GDP-CERTFIED PHARMA GATEWAY

- MOST MODERN AIRCRAFT TECHNOLOGY: B 747-8F
 - O ABLE TO MAINTAIN DIFFERENT TEMPERATURE RANGES AT THE SAME TIME +2°C TO + 8°C +15°C TO + 25°C
 - PREQUALIFIED TRACKING SENSORS ARE ALLOWED ON BOARD
- A DEDICATED PHARMA CENTRE AT THE AIRPORT
 - 3.000 M2 WITH TWO DISTINCT STORAGE ZONES:
 - 1.600 m2 AMBIENT (+15°c to +25°c)
 - 818 m2 COLD (+2°c to +8°c)
 - TEMPERATURE CONTROLLED BUILD-UP AREAS (+2°c to +25°c)
 - o 6 DEDICATED AND TEMPERATURE CONTROLLED TRUCK DOCKS
 - HOTSPOT SYSTEM FOR TEMPERATURE MONITORING
 - o 35 COOL CELLS
- DEDICATED LSPs OFFERING SECURED E2E SC SOLUTIONS
 - TRACK & TRACING SOLUTIONS
 - EFFICIENT AND ADAPTED ROAD FEEDER SERVIVES
- ALL ACTORS INVOLVED ARE GDP CERTIFIED, QUALIFIED or COMPLIANT



TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



AN EFFICIENT CROSS-BORDER E-COMMERCE LOGISTICS DISTRIBUTION HUB

B2C - MARKET SIZE & OVERVIEW - EUROPE

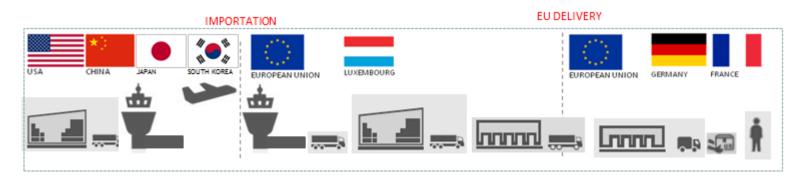
B2C E-COMMERCE SALES OF GOODS AND SERVICES IN 2013



TOP 3 E-COMMERCE COUNTRIES IN THE EU 2013 turnover in billions of euros

UK	€ 107,157	ACCOUNT FOR 61 % OF
GERMANY	€ 63,400	TOTAL E-COMMERCE
FRANCE	€ 51,100	SALES IN EUROPE

INTERNATIONAL E-COMMERCE CROSS-BORDER SALES ARE EXPECTED TO GROW IN THE FUTURE



TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION

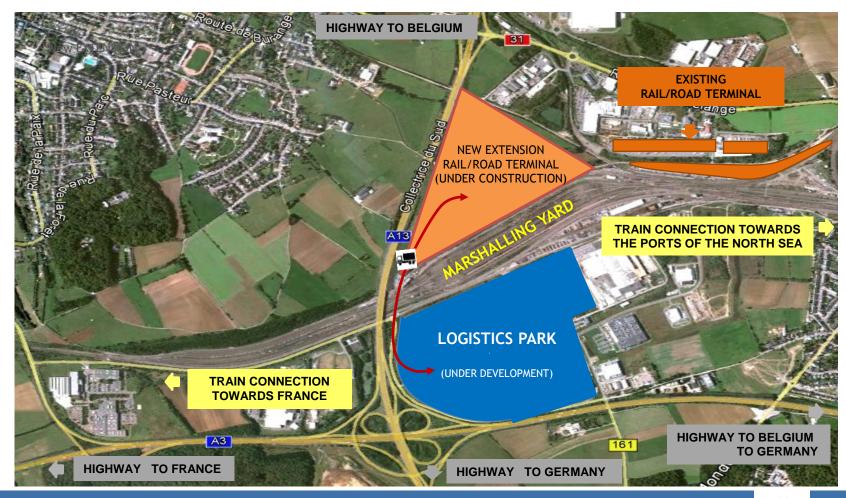


- 1 IMPROVE THE REGULATORY and ADMINISTRATIVE FRAMEWORK
- (2) DEVELOP TAILOR-MADE INDUSTRY SPECIFIC SOLUTIONS
- ③ EUROHUB SOUTH A NEW MULTIMODAL LOGISTICS PLATFORM
- **4** ASSIST IN SETTING UP YOUR EUROPEAN DISTRIBUTION

TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



EUROHUB SOUTH - A NEW MULTIMODAL LOGISTICS PARK



TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



A NEW EXTENSION OF THE RAIL/ROAD TERMINAL



CONTAINER TERMINAL

TWO 700 M RAIL TRACKS
CAPACITY: 300.000 CONTAINERS/YEAR

RAIL MOTORWAY

TWO 700 M PLATFORMS
CAPACITY: 300.000 SEMI TRAILERS/YEAR

TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



A LOGISTICS PARK WITH VARIOUS REAL ESTATES SOLUTIONS



FACTS & FIGURES

- 52 HECTARES
- CONNECTED TO THE EU PORTS
- RAIL/ROAD INTERFACE
- HIGHWAY CONNECTION
- RAIL MOTORWAY CONNECTION

FUTURE DEVELOPMENT

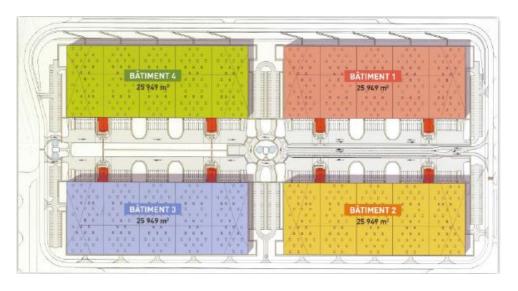
- O CFL MULTIMODAL
- 2 S.O.L.E.I.L (JV SOGARIS/LUX GOV.)
- **3** TRANSALLIANCE EUROPE

TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



AVAILABLE WAREHOUSE FACILITIES TO RENT





TECHNICAL DESCRIPTION

SURFACE AREA FOR EACH BUILDING

- TOTAL SURFACE AREA: 26.512 SQM - LOGISTICS SURFACE AREA: 25.948 SQM - OFFICE SURFACE: 558 SQM

- 5 CELLS

- LENGTH: 260 M - WIDTH: 100 M - HEIGHT: 10 M

EQUIPMENT IN EACH BUILDING

- MOTORISED DOCK DOORS
- SECTIONAL DOORS WITH ACCESS RAMPS
- ESFR SPRINKLERS, FIRE DETECTION AND FIRE PROTECTION SYSTEMS
- FLOOR LOAD: 5T/SQM
- LOADING BAYS FOR FORK-LIFT TRUCKS
- REVERSIBLE AIR-CONDITIONING SYSTEMS IN OFFICE
- SITES RESERVED FOR WASTE COMPACTORS
- PARKING SPACES FOR HGVS AND CARS

TAILOR-MADE SOLUTIONS FOR YOUR EUROPEAN DISTRIBUTION



- 1 IMPROVE THE REGULATORY and ADMINISTRATIVE FRAMEWORK
- **(2) DEVELOP TAILOR-MADE INDUSTRY SPECIFIC SOLUTIONS**
- **③ EUROHUB SOUTH A NEW MULTIMODAL LOGISTICS PLATFORM**
- 4 ASSIST IN SETTING UP YOUR EUROPEAN DISTRIBUTION





WE CAN ASSIST

- INFORMATION ON COST INCLUDING WAGES AND TAXES, ENTRY AND IMMIGRATION, HUMAN RESOURCES AND OTHER RELEVANT FRAMEWORK REGULATIONS IN LUXEMBOURG
- ADVICE ON FINANCING AND INCENTIVE OPPORTUNITIES
- ACCESS TO KEY LOGISTICS NETWORK CONTACTS
- PRACTICAL HELP INCLUDING VISITS TO LOGISTICS PARKS
- ORGANIZE FACT-FINDING TRIP TO LUXEMBOURG TO MEET WITH POTENTIAL PARTNERS



